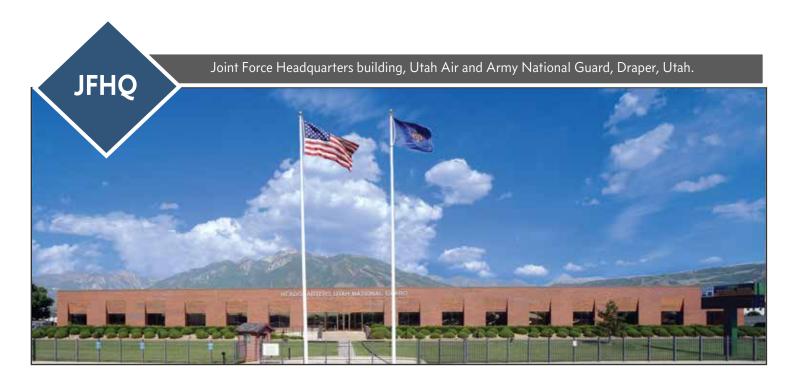


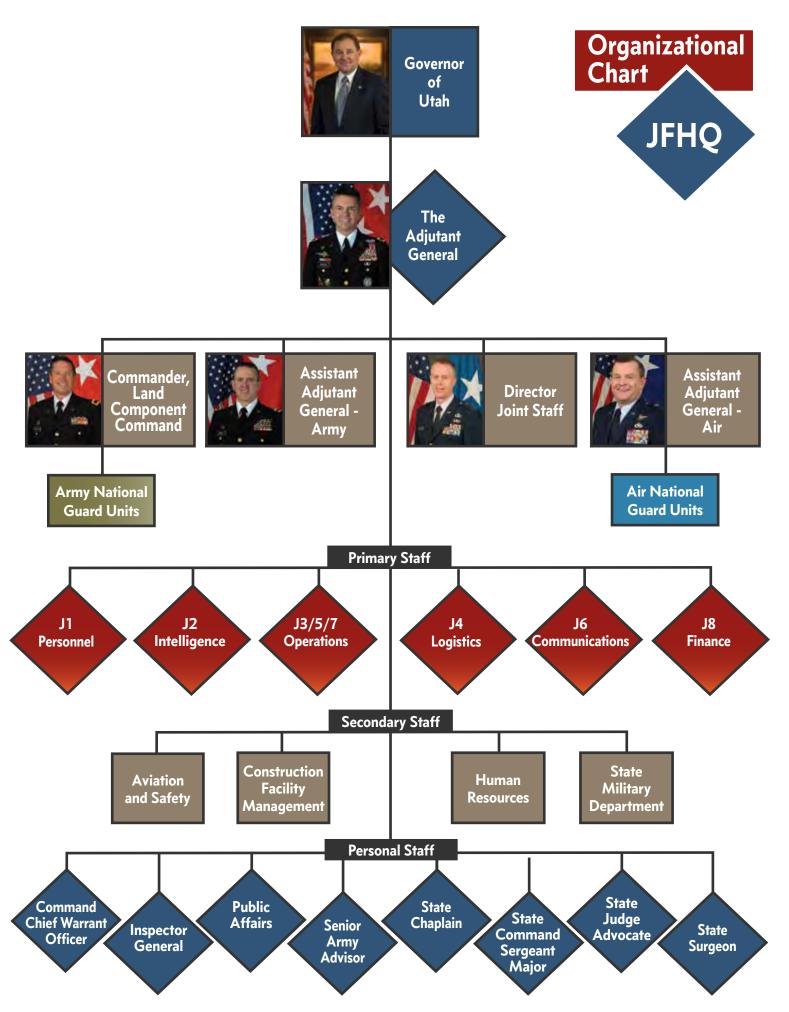
Utah Air and Army Guard Senior Leaders

Front row (left to right): Brig. Gen. Kenneth Gammon, Director Joint Staff; Brig. Gen. David Fountain, Assistant Adjutant General for Air; Maj. Gen. Jefferson Burton, Adjutant General; Brig. Gen. Dallen Atack, Assistant Adjutant General for Army; Brig. Gen. Val Peterson, Commander, Land Component Command. Back row: Chief Warrant Officer 5 David Lucero; Col. Milada Copeland, Chief of Staff; Command Sgt. Maj. Michael Miller; Col. Chris Burckle, Director of Staff for Air.



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- · · · · · · · · · · · · · · · · · · ·	Utah Air National Guard Photos

Cover photo: Sgt. Stefanie Ty'Lene Puro, Headquarters, Headquarters Battery, 65th Field Artillery Brigade, waits to continue a mystery event as part of the Region VII Best Warrior Competition in May 5, 2015, at the Keaukaha Military Reservations, Hawaii.





Left: Utah National Guard Air and Army Guardsmen with 97th Troop Command, Homeland Response Force, CERFP, Unified Fire Authority, Utah Task Force 1, Moroccan Royal Armed Forces, Moroccan civilian participants, and distinguished visitors to include the Moroccan Deputy Chief of Mission, Matthew Lussenhop, participate in a training exercise in Morocco April 2015.

Utah Joint Force Headquarters

Right: Members of Utah National Guard Joint Force Headquarters participate at a Joint Operations Center during the Vigilant Guard exercise November 2014.

Joint Forces Headquarters (JFHQ) for the state of Utah serves as the joint-force headquarters for the Air and Army National Guard within the state. The JFHQ also supports civil authorities with capabilities and forces for homeland security and/or domestic emergencies.

The JFHQ consists of state-level leadership of the Army and Air National Guard to include: the Adjutant General, Assistant Adjutants General for Army and Air, Land Component Commander, Director of the Joint Staff, and primary/special/personal staff with various duties and responsibilities. Each staff section is responsible to provide expertise and recommendations to the command structure on important issues facing the Utah National Guard, as well as provide expertise in their arena for maintenance of policies and procedures within the Utah National Guard.

Significant leadership changes occurred in IFHQ during 2015. Maj. Bruce Roberts relinquished command of the JFHQ headquarters unit to Maj. Gloria Parks. Additionally, Col. Milada Copeland assumed the mantle of responsibility as the chief of staff as we bid farewell to Col. Richard Miller. We anticipate great things from our new leadership and thank those departing for their leadership and dedication.

The JFHQ played a significant role in the U.S. Northern Command (NORTHCOM) sponsored 2015 Vigilant Guard exercise held in November. The disaster-response exercise required the creation of a joint task force (JTF), a separate command authority containing a dual-status commander capable of commanding and controlling both National Guard (Title 32) and active component (Title 10) members. The disaster, an earthquake scenario along the Wasatch front, would be so devastating that it would require support elements from surrounding states and national assets. State leadership elected to fulfill the manning of the JTF with JFHQ staff.

Thus, Army and Air, with each directorate, provided

force structure to build the Vigilant Guard JTF team. Brig. Gen. Kenneth Gammon, director of Utah's joint staff, served in the pivotal dual-status commander role while Maj. Gen. Jeff Burton, the adjutant general of Utah, remained in command of the overall Utah National Guard forces. The JFHQ command tier coordinated with NORTHCOM and surrounding states acting to provide forces needed to the JTF, while the JTF focused on mission completion during the disaster response efforts. JFHQ holds a unique position as the key coordinating unit for all Department of Defense (DOD) assets into the state in response to natural and man-made disasters. IFHQ manages force structure, organizes units for overseas deployments, plans emergency missions, and serves as a critical link between DOD, local governments, and nongovernmental agencies.

All directorates were stretched thin, but all performed well in the hybrid-organizational structure. Vigilant Guard presented a tremendous command-and-control training opportunity to the JFHQ, and the state is certainly better prepared to provide effective, multi-tiered command should disaster strike!

This year JFHQ participated in Yama Sakura, a jointoperations exercise with the country of Japan; supported the State Partnership Program with the Kingdom of Morocco; and responded to wildfires, flash floods and other various states of emergency for Utah. This aids the forces in maintaining their proficiency in planning, training, and execution of homeland defense, defense support to civil authorities, and state emergency response operations.

IFHQ maintains a high-operational tempo, assuring the President of the United States and the Governor of Utah that the Utah National Guard forces are ready and relevant to fight and win our nation's wars and respond to domestic emergencies in our state and homeland.

Fiscal constraints continue to impact budget and capabilities; yet, the service member and Family Support Services staff (SFSS) have built and developed programs that support our state's most valuable assets—our service members and their families. Although resources have been reduced, the J1 continues to maintain the quality of services our families and Guardsmen expect.

As deployments and the deployment cycle were supposed to wind down, changes came about as we said good-bye to four of our Family Readiness Support Assistants (FRSA), who provided command training for required family readiness programs in each unit and downsized the program to a steady state. Those who remained in the FRSA program took on the added responsibility of the major commands that lost their FRSAs. Change has been a constant in SFSS, where Col. David Osborne became the Human Resource Officer as well as keeping his responsibilities as the J1.

Not all of the reorganization resulted in losing programs. SFSS programs saw increased responsibility with the Strong Bonds program and the new Military Family Life Consultants (MFLCs). Strong Bonds provided approximately 15 marriage-enrichment and single-Soldier retreats throughout the year. Approximately 660 individuals had dinner and benefited from the wisdom of the different relationship programs provided by the chaplaincy. In July, the state of Utah authorized two MFLCs to support our service members, families, Veterans, and retirees with nocost counseling.

The Youth Program continues to be a shining light and a beacon to our youth. Utah continues as being one of the best Youth Programs in the nation. As in years past, the Youth Program supported two successful camps, hosted the Moroccan youth, and continued to provide leadership skills, along with cooking, gardening, and robotic classes.

The Youth Program also provided support for the trunk-ortreat, family day in April, Governor's Day activities, and the annual Military Ball. Our youth coordinators took Utah's program to another level, providing Master Resilience Training (MRT) to 25 youth who sit on the leadership counsel.

In May, Utah become the fourth state-level, Family-Program office in the nation to become internationally accredited. After a yearlong preparation, the Council on Accreditation executed its site visit reaching across multiple disciplines, counties, state and federal organizations to interview stake holders and community partners. After a week-long assessment and examination of all the evidencebased practices and programs under the J1, the site team was impressed with the work and collaboration found within the Utah National Guard SFSS team.

The I1 continues to provide service members and command support with Suicide Awareness, Resilience, Sexual-Assault-Response Coordinator assistance, Survivor Outreach Services, Casualty Operations, Transition Assistance, Employer Support of the Guard and Reserves, Family Assistance, Yellow Ribbon, Military One Source and Substance Abuse, Joining Community Forces and a host of other community programs and partnerships to meet continuing needs and TAG priorities.

Deployments may have decreased nationally, but Utah continues to support strategic and operational goals of our country. The J1 organization remains to reinforce the standards of supporting the service members of the Utah National Guard and their families. We realize the strength and overall readiness of all organizations and the health and welfare of service members' families are of the utmost importance to accomplish the missions assigned to the Utah National Guard. The Utah National Guard J1 Team is an exceptional group of men and women who believe in putting families first, service members always.







Manpower Personnne

Members of the J1 staff work getting Soldiers ready for mobilization at the Camp Williams Readiness Center.

For more than 25 years, the Utah National Guard (UTNG) has engaged in intelligence and security functions that enable linguist and intelligence readiness in support of the U.S. intelligence community.

In 2015 the J2/G2 established a Security Resiliency Concept that enhances the risk management of both military personnel and civilian employees, including other affiliated personnel such as contractors and volunteers, who are employed as members of the Utah National Guard. Security Resiliency supplements the Utah National Guard Insider Threat Program and supports the requirements of Homeland Security Presidential Directive 12 (HSPD-12) to ensure that all government employees meet the appropriate suitability and fitness standards as a condition of employment with the Utah National Guard, by evaluating individual trustworthiness, character, and conduct.

The J2/G2 has also improved the Personnel Security Program by establishing the G2 Security and Intelligence Information Management System (SIIMS). SIIMS helps streamline the security clearance initiation process and track personnel security actions on Utah National Guard military and civilian personnel. With the help of SIIMS, and increased G2 manpower, the G2 has decreased the time it takes to submit and process personal security investigations, managing more than 850 security clearance adjudications in 2015. Personnel security is as a critical component of protecting and controlling access to vital national security information and maintaining unit readiness.

The J2/G2, as the senior intelligence officer, continues to protect and control access to classified or sensitive materials, systems and facilities. This includes the safeguarding of classified information and the accreditation of Sensitive Compartmentalized Information Facilities (SCIF). In 2015, the J2/G2 partnered with the Defense Intelligence Agency to develop and host a Department of Defense SCI Officials course in Utah. More than 30 Soldiers were trained at this course and are now employed to safeguard classified information and facilities as Special Security Officers or Representatives.

In supporting the UTNG State Partnership Program with Morocco and other foreign partnerships and exchange programs, the J2/G2 manages the foreign disclosure responsibilities for the UTNG. The J2/G2 processed more than 43 foreign-visit requests in 2015 which accounted for more than 200 foreign visitors and exchanges to the UTNG, as well as UTNG personnel visiting foreign countries all over the world.

In November 2014, the J2/G2 played a key role in the Vigilant Guard, domestic-response exercise by providing situational awareness and critical analysis to the Joint Force Headquarters Utah and Joint Task Force-Wasatch. The J2 also established a J2 analysis center that consolidated, analyzed, and integrated military, interagency, and open-source earthquake

information and geospatial data and imagery into various J2 intelligence products. Key products included a terrain/ trafficability analysis and critical, infrastructure status overlay. The J2/G2 provided daily updates to the commanders and staff and exercised its Incident Awareness and Assessment processes and procedures in accordance with current laws and intelligence oversight regulations.

The J2/G2 developed and implemented an intelligence integration concept of operation (CONOP) that defines how UTNG intelligence units and organizations partner, collaborate, and integrate with other military and civilian intelligence organizations. The CONOPs outlines specific processes to ensure the collaboration, integration, and oversight and compliance for each mission in accordance with the governing authorities and current support agreements in place. The J2 also produced a Joint Intelligence Strategic Plan that outlines the mission and vision of the Utah Intelligence Enterprise and identifies priority issues, strategic goals and objectives that we seek to achieve in order to shape future UTNG force structure and unit readiness and also continue to provide intelligence support operations in support of strategic and operational combatant command requirements.

The J2/G2 continues to serve as the site manager of the Joint Reserve Intelligence Center, which supports the Office of Naval Intelligence, Naval Information Operations Center, Utah Regional Operations Center, National Virtual Translation Center, and the Reach Language Support Program. The J2 also functions as the Foundry Site Manager, which provides Signal Intelligence, Counterintelligence, and Human Intelligence courses. The J2/G2 has also coordinated with the 902nd Military Intelligence Group to establish a field office at Camp Williams. The J2/G2 continues to improve intelligence training, providing intelligence oversight and provide planning, programming, and policy guidance to support and enhance the readiness of UTNG intelligence elements.



Despite continuing to operate in a fiscally constrained environment, the Utah Army National Guard supported a variety of operations, training, and missions, to include wartime deployments, overseas exercises, joint exercises, community-support missions and response to local disasters. Even with a reduction of 40 percent funding in the schools' training budget the state reached an all-time high in Duty Military Occupational Specialty Qualification percentage and ninth place national ranking. We also reached all-time highs in having Soldiers complete each level of Noncommissioned Officer Education (Warrior Leader, Advanced Leader, and Senior Leader courses) and structured self development.

In FY15, more than 700 Soldiers participated in 131 overseas exercises, training events, and international exchanges in 37 countries around the world. The Utah Army National Guard provided support in every Combatant Command, Army Service Component Command area around the globe. The majority of the training events were in the African and Pacific command areas.

We participated in numerous Joint Chiefs of Staff (JCS) exercises to include: African Lion and Central Accord in Africa; Key Resolve and Ulchi Freedom Guardian on the Korean peninsula; Yama Sakura in Japan; and Maple Resolve in Edmonton, Canada.

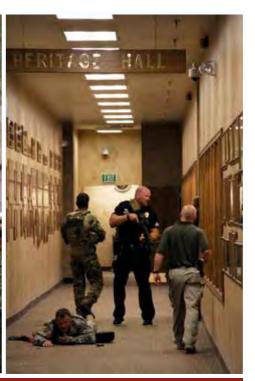
During FY15, 18 of our Soldiers participated in exchanges with our NATO allies. Exchanges were conducted with Germany, Denmark, and the United Kingdom. These exchanges included Soldiers from 640th Regiment, Regional Training Institute, 97th Aviation Troop Command, and Joint Forces Headquarters. Each exchange increased our Soldiers' understanding of allied nations' reserve forces, built partnership capacity, and improved joint-interoperability skills.

The Utah State Partnership Program, coordinated by Capt. Jill Jimenez and Maj. Tyler Jensen, completed another successful year of military security cooperation exchanges between the Royal Kingdom of Morocco and the Utah National Guard continuing strong professional and personal relationships.









Plans, Operations and Training Directorate

Under stressful conditions, 13 Soldiers participating in the National Guard 2015 Best Warrior Competition on Camp Williams, Utah. They used land-navigation skills to chart their way to eight separate, skills stations, June 24. At this BWC station Soldiers demonstrated their ability to evaluate a casualty and provide lifesaving trauma care. As part of the Draper active-shooter exercise, UTNG employees practiced lifesaving-trauma care for the wounded. On Sept. 10, UTNG employees participated in a G3 led, active-shooter exercise, in which police from four agencies converged on the Draper Headquarters building to neutralize the threat.

J3/5/7

Fiscal Year (FY) 2015 provided opportunities for the Utah J4 to exercise its mission of providing the highest level of logistical and sustainment readiness while simultaneously enabling fully mission-capable equipment for the Utah Army National Guard (UTARNG). The J4 constantly strove to improve logistical support to both customers and the units/ Soldiers of the UTARNG.

The J4 coordinated logistical requirements and prioritized competing classes of supply during Operation Vigilant Guard. The J4 also provided technical oversight and procedural guidance for all logistical requirements to elements of the Joint Task Forces. This exercise reinforced the need to maintain perishable logistic skills in order to support domestic operations.

The Command Logistics Review Team (CLRT) conducted an on-site assessment of all logistical operations within the UTARNG and rated each category "Satisfactory" or higher. The CLRT-assessment team was impressed with the improvements made within all the evaluated areas since the 2012 inspection. The CLRT was a valuable measure of the J4's ability to fulfill its mission.





Congratulations to the 214th Forward Support Company for its nomination to represent Region VII in the Phillip A. Connelly Cooking Award for spring 2016. Additionally, we congratulate the HHB, 1st Battalion, 145th Field Artillery and 97th Aviation Troop Command, which were nominated to represent Region VII in the Supply Excellence Award (SEA) level 1 MTOE and TDA categories for spring 2016.

The Surface Maintenance Management (SMM) team maintained the equipment for the UTARNG through the Combined Support Maintenance Shop (CSMS), Unit Training Equipment Site (UTES), and multiple Field Maintenance Shops (FMS).

The Surface Maintenance Office participated in the largest deployment of equipment for a mobilizing unit from the UTARNG within the last 10 years. The office prepared more than 200 pieces of equipment for shipment on more than 100 trucks in support of the 116th Engineer deployment. Technicians from almost every state shop worked together to make this movement successful.

The FMS Five changed shop chiefs by saying good-bye to Master Sgt. Ron Greenhalgh after 40 years of service. The shop then welcomed Chief Warrant Officer 2 Gordon Dickinson as the new chief. The FMS Four moved from its previous location in Manti to a new shop in Mt. Pleasant. The official ribbon cutting for the new location took place on June 8, and was attended by Maj. Gen. Jeff Burton and Brig. Gen. Dallen Atack, as well as local community leaders. CSMS completed a remodel on the rebuild room and machine shop while receiving a satisfactory rating on the shop safety inspection and COMET. Sgt. Jeremy Waite was recognized as Mechanic of the Year.



Logistics

Combined Support Maintenance Shop mechanics at work in Draper. Connelly serving food from a containerized kitchen. Command Logistics Review Team inspection.

The J6, Chief Information Officer (CIO) is the principal advisor to the Joint Force Commander for Command, Control, Communications, Computers and Information Management services. This includes development and integration of information technology, architecture and plans which support the Utah National Guard's operational and strategic requirements, as well as policy and guidance for implementation and integration of interoperable systems to exercise command in the execution of the mission. The CIO establishes information-technology policies and standards, coordinates and integrates information-technology efforts in the Army and Air Guard Directorates, as well as Joint Staff Offices. The CIO ensures interoperability, reduces duplication and redundancy, and enhances the performance of the mission of the Utah National Guard.

The J6 is comprised of the Network Control Center (NCC) and Information Management. The NCC focus is on information assurance and securing the network from external and internal threats. The NCC procured a second mobile emergency satellite trailer, implemented IP telephone solutions, installed DSL communications services at the Blanding Armory, and made significant infrastructure upgrades including wireless bandwidth improvements at Camp Williams.

The Information Management Department is comprised of several support areas: Helpdesk, Distance Learning, Visual Information, Web-Page Management, Publication Management and Mailing Services. The Helpdesk made several significant technical process improvements to improve troubleshooting and providing for more efficient and quicker service to customers. Our Helpdesk customer/business service center includes scanning, copying and Internet-access capabilities.

The Distance Learning and Visual Information sections continue to provide invaluable service to Soldiers and their families. The High Tech Learning Center (HTLC) remains one of the most popular training facilities for large groups using computer applications and requiring Internet access. Conducting training of Soldiers and full-time employees of the UTARNG remains the primary mission of the HTLC.

This year the J6 participated in the annual, national Cyber Shield exercise at Camp Atterbury, Indiana. This exercise is an opportunity for our cyber-trained Soldiers to learn and develop cyber-defense skills, demonstrate their capabilities in both cyber defense and offense tactics, as well as learn from their peers nationwide.

The I6 participates in many cyber initiatives that support both federal and state agencies. Some of these initiatives include the establishment of a Cyber Network Defense Team (CND-T), which supports cyber missions in support of the adjutant general and other state agencies; the Utah Department of Emergency Management Cyber Working Group which is in the process of building and refining a cyber-threat plan the state of Utah; the State Information and Analysis Center partnership with the Utah Department of Public Safety, which works with private sector stakeholders on critical infrastructure, cyber-defense initiatives.







Information Management

G6 personnel work on troubleshooting Utah National Guard computers and technology on a daily basis to continue the mission. Sqt. Viengpathane Thongdy works at the Helpdesk at the Draper headquarters. Telecom equipment used by the J6 during various exercises.

J6

The dual state and federal status of the National Guard is unique among military forces. The National Guard in each state, until called to federal service by the president, is a state militia under the control of the governor.

The mission of the United States Property and Fiscal Office (USPFO) for Utah is to support the mission of the adjutant general for Utah and the units, Soldiers, and Airmen of the Utah National Guard by ensuring accountability and proper use of federal resources. The USPFO is committed to ensuring that all units of the Utah Army and Air National Guard have proper resources and equipment to perform their role in support of national defense or contingency operations. The USPFO closely monitors authorizations for procuring equipment and ensures fiscal responsibility of appropriated funds.

The USPFO is comprised of five divisions: Internal Review, Purchasing and Contracting, Supply and Services, Resource Management, and Data Processing.

Internal Review provides professional audit services to all directorates and units within the Utah National Guard. These audits ensure that strong internal management controls are in place to prevent fraud, waste, and abuse.

Purchasing and Contracting procures commercial goods and services, such as lodging and meals for Soldiers and Airmen, shipping and storage, construction, and nonstandard items required for training and mobilization.

The Supply and Services Division receives, distributes, and accounts for all federal property and equipment of the Utah Army National Guard. This includes the Ammunition Supply Point and Central Issue Facility.

Resource Management is responsible for timely processing of pay and travel for traditional and full-time Soldiers.

Data Processing Installation (DPI), mainly serves as the principal advisor to the USPFO on all automation matters.

The USPFO said good-bye to a long time employee, Chief Warrant Officer 5 David Lucero, who took over as the command chief warrant officer for the state of Utah position. We wish him good luck in his new duties. Maj. Nancy Pettit also left the USPFO to teach ROTC. Maj. Corey Davis left Purchasing and Contracting to pursue privatesector contracting in Afghanistan. Finally, Lt. Col. Warren Fitzgerald, deputy USPFO, retired after more than 30 years of service to the Utah National Guard. We wish him a relaxing retirement.

The USPFO welcomed many new employees this year. Lt. Col. Kenneth Verboncoeur took the deputy USPFO position, Mr. Jude Lucien joined Purchasing and Contracting, and Sgt. Heather Verwer joined Pay Branch. Members of the USPFO have also served their country in forward deployed areas: Sgt. Megan Bartlett is in Bahrain with the 19th Special Forces Group for a six-month tour. The USPFO would like to wish a successful mission to those deployed.



This year the Utah Army National Guard (UTARNG) Aviation and Safety finished strong and is postured for success for 2016. First and foremost, Aviation celebrated eight consecutive years without a major incident or accident. This does not happen by coincidence. It happens when professionals dedicate themselves to excellence and commit to maintaining standards. Whether it's on the flight line, in the hangar, or in the aircraft, the business of Army Aviation is demanding and requires constant vigilance. The environment and mission is unforgiving and the margin is narrow between success and catastrophic failure. Sometimes the difference between success and a catastrophic incident is less than inches or seconds. Many leaders don't like to boast about their safety record as they know that tomorrow can quickly turn to unfortunate events. So the message here is not to boast about our current safety record, but rather to highlight the fact that Army Aviation has inherent risks and it's everyone responsibility in the organization to help identify and manage the day-to-day risk.

Guard Army Aviation operates at a similar operational tempo as our active counterparts with flight operations taking place day and night almost every day of the week. Other organizations in the ARNG don't operate at this same pace, nor do they demand the same level of risk management as Army Aviation. With this said, it is imperative to maintain resourcing at current levels to ensure success. We will continue to train the best aircrews in the world, and the technically demanding nature of the business requires us to retain and recruit only the best and brightest. Highly skilled maintainers are required to keep the aircraft in the air and all of the support staff members are equally important as the team effort needs each support and staff section doing its best.

Keeping the train on the right track and at the appropriate speed is no small feat. Thanks to the outstanding team at the Director of Aviation and Safety office, SAAO office and the Army Aviation Support Facility, a multimillion-dollar program was executed almost flawlessly while adjusting to assist technician pay accounts. People, parts, tools, and outstanding leadership is the key to this success. Luckily we have a strong bench with capable leaders and workers. No one person can do it alone; therefore, no one person deserves all of the credit. It is appropriate, however, to recognize several senior personnel that are moving on to greener pastures.

Chief Warrant Officers 5 Fabian Salazar, Ken Jones, Don Jacobson, and Kerry Stauffer are all retiring this year. With this huge loss to the UTARNG comes an end of an era and the opportunity for others to step up and fill their shoes. With these retirements, and there are others, comes a loss of many, many years of service and thousands of flight hours. Recently, Jones achieved the title of most senior Apache aviator in the world to achieve more than 10,000 flight hours in the Apache.

This year the 2-211th General Support Aviation Battalion returned safely after a successful Kosovo deployment. Also, this year will be equally challenging as the 5-159th Aviation (UH-60 Medevac) deploys and 1-211th Aviation (AH-64 Apaches) prepares for Joint Readiness Training Center training at Fort Polk, La. Of course this year will be pivotal for Utah Army Aviation as decisions are made this spring regarding the disposition of AH-64 Apaches in the National Guard. In the meantime we will continue to train, maintain, and provide excellent capability and readiness to our state and our nation.

Fiscal Year 2016 Goals:

- Zero Class A-C accidents
- Zero aircrew waivers
- Execute programs +/- 5 percent
- Achieve readiness, top 10 percent nationally
- Leverage missions and Combat Training Center rotations to improve go-to-war capability
- Demonstrate to local leaders the Defense Support of Civil Authorities capability which is available for domestic responses
- Expand Unmanned Aircraft Systems capability to a regional basis
- Improve facilities for Army Aviation

The Directorate of Aviation and Safety is led by the State Army Aviation Officer and Chief of Safety, Col. James Bledsoe. He is assisted by Chief Warrant Officer 5 Kerry Stauffer (Logistics), Chief Warrant Officer 4 Ryan Eyre (Ops/Standards), Chief Warrant Officer 3 Ryan Runk (UAS), Chief Warrant Officer 3 Royce Palmer (Safety), Capt. Adam Sherman (Safety), and 1st Lt. Kellie Davis (Occupational Health and Industrial Hygiene). The AASF commander is Lt. Col. Ricky Smith.



Director of Aviation and Safety

The Construction and Facilities Management Office (CFMO) plays a significant role in supporting the Utah National Guard Campaign Plan for Maj. Gen. Jeff Burton, the adjutant general (TAG). One of the four campaign goals that the CFMO directorate answers, is to shape, resource, and sustain infrastructure for the Army Guard facilities. It is our mission to modernize and upgrade facilities for Soldiers to train and remain a ready force in support of federal and state missions within our communities. As we continue to design, build and maintain our current infrastructure for the transforming Army, we are still incorporating cutting-edge technology to use renewable resources and ensure that our new facilities are helping to reduce the carbon footprint and use less energy from the grid.

In order to stay ahead of the game and provide maximum opportunities to fund the Utah National Guard facilities, we continue to participate in both our Region VII and National Facilities Engineering Advisory Council conferences. Through participation in these organizations we understand the issues, concerns and recommendations and obtain a unified mission for the direction of infrastructure and facilities nationwide. This enables us to benefit from the programs available for military construction, energy/ sustainability, and a myriad of other sustainment, modernization, and restoration programs.

The CFMO has always been able to accomplish its mission through the sustainment of a professional engineering and facilities staff. From the concept design all the way to the construction of buildings, it is an ever-changing industry with state and federal regulations, energy mandates and new building codes. Key to the Army National Guard Bureau (NGB) Installations Program is the education and cuttingedge training for the CFMO employees. Through NGB's great emphasis on continuing education, they have been able to establish a founded certification curriculum for CFMOs, deputies and other branch managers within the office. In a nutshell, it provides detailed training which gives full-time, staff members the essential elements of design, construction, facilities management, infrastructure resourcing, and real estate. These sponsored, NGB courses are the primary means for CFMO members to successfully perform their jobs and ultimately populate Utah with premier readiness and training facilities.

It is TAG's priority for the Utah Army Guard to support renewable energy projects with their cutting-edge technology for solar, photovoltaic, canopy arrays and other sources. There are five new array site locations in Utah: Camp Williams, West Jordan, Draper, Blanding and St. George where they have been able to have a significant impact to reduce utility bills and the carbon/emission footprint.







Construction and Facilities Management Office

At Camp Williams more than 3,900 solar panels are nestled on the hillside. It is the largest solar array project the Utah National Guard has completed. The Regional Training Institute (TASS PHASE II) admininistraton and dining facility, with 50,700 square feet, held its ribbon-cutting ceremony June 9, 2015. CFMO

Fiscal Year 2015 was another busy and productive year in the Human Resource Office (HRO), despite starting the new FY with a Continuing Resolution. Fortunately, an appropriations bill was signed into law which kept the federal government operational.

The HRO continued and improved several programs designed to enhance the overall well-being of the Utah National Guard's full-time force such as supervisor training, Utah National Guard (UTNG) federal service awards, the annual health-benefits fair, new employee in-processing/briefings, updated personnel instructions and regulations, implemented Army Guard Active Guard Reserve (AGR) Tour Continuation Boards, as well as employee supplemental training.

The HRO saw many personnel changes over the past year. Col. Kurt Davis, the Director of HRO, accepted a new assignment as the 151st Air Refueling Wing vice wing commander. Maj Doug Steeneck and Chief Raquel Ocana both retired after very successful and distinguished careers. Master Sgt. Damon Harvey accepted a new assignment with the 65th Field Artillery Brigade and Sgt. 1st Class Max Funua accepted a new assignment with the 640th Regional Training Institute. We look forward to the return of Sgt. 1st Class Krystal Harmon who is deployed and scheduled to return in October 2015. Ms. Kay Edenburn accepted a job with another government agency. We wish all of these fellow HRO team members success in their new endeavors.

The HRO office welcomed Col. David Osborne as the new Human Resource Officer, Mr. Jerry Oyler in employee benefits, Maj. Wencke Tate as the Active Duty Other Support (ADOS) manager, Capt. Barry Gorringe as the Position and

Classification Specialist, Master Sgt. Jackie Smith as the AGR Personnel Branch NCOIC, Master Sgt. Lance Baxter in the AGR branch, Staff Sgt. Jessica Bernal and Sgt. Tracie Joseph in the Technician Branch. Col. Osborne continues to emphasize a philosophy of transparency and customer service as the HRO continues to offer quality personnel services to the more than 2,500 AGR, federal technicians, ADOS and state employees employed by the Utah National Guard.

The mission of the UTNG HRO continues to be focused on providing a variety of services including: hiring, staffing, benefit services, position management and classification, on-the-job injury services, full-time employee training, equal employment opportunity, labor relations, medical and pay administration, employee-assistance programs, personnel-computer data services, Army and Air mass-transportation-benefit program and official-duty travel services. The HRO is committed to ensuring all work-related needs of the Utah National Guard full-time force are met in order to maintain maximum efficiency and a high level of dedication and morale. The HRO is also part of the Joint Diversity Executive Council (JDEC). The JDEC is diversity and inclusion where the UTNG invites, includes and inspires our workforce for the greater good. The HRO is pleased to serve the needs of all UTNG employees and looks forward to implementing other changes and programs that will benefit the full-time employees of the UTNG. **HRO**

Human Resource Office

The Utah National Guard (UTNG) Inspector General's (IG) Office is a joint office, with all members trained by both the Army and Air Force Inspector General schools.

The mission of the IG is to serve as the eyes, ears, voice, and conscience of the adjutant general of Utah. We provide a continuous assessment regarding the readiness, efficiency, morale, esprit de corps, and discipline of the UTNG.

While the IG works directly for the adjutant general, the office has the four primary roles of (1) providing assistance, (2) teaching and training, (3) conducting inspections as required by regulatory guidance, and (4) conducting investigations as directed.

Conversation and contact with the IG office is considered a "protected communication" and anyone seeking assistance is shielded from reprisal under federal law. All personnel, to include military members regardless of status, civilian employees, and family members have the right to seek assistance from the IG.

During 2015, Lt. Col. Richard Shuck served as the command IG until taking command of the 489th Brigade Support Battalion. Currently, Col. Clyde Mike Buckley serves as the UTNG IG. The deputy (Army) IG is Maj. Gordon Pedersen, the deputy

(Air) IG is Capt. Margo Nirel, and Sgt. 1st Class William Bochat serves as the IG noncommissioned officer in charge.

The Utah National Guard Inspector General team can be reached at 801-432-4379 (Army) or 801-245-2538 (Air).



The Utah State Partnership Program, coordinated by Capt. Jill Jimenez and Maj. Tyler Jensen, completed another successful year of military security-cooperation exchanges between the Royal Kingdom of Morocco and the Utah National Guard, continuing strong professional and personal relationships.

The purpose of this partnership is to develop, enhance and facilitate AFRICOM engagements in the country of Morocco and the surrounding region. Exchanges this year culminated with members of the Utah National Guard participating in 35 events which equates to 63 percent of the number of events the United States conducted with Morocco. Significant events this year included the continuing Disaster Planning

and Preparedness Exercise involving civilian and military participants from the state of Utah and the Kingdom of Morocco, as well as senior leaders from the Royal Moroccan Armed Forces traveling to Utah to participate in high-level discussions with the Utah Adjutant General, Maj. Gen. Jefferson Burton, and his senior leadership. For the very first time, members of a Utah National Guard Counter Illicit Trafficking team also conducted exchanges in both Utah and Morocco. Maj. Gen. Burton and members of his senior staff traveled to Morocco for the annual senior-leader visit which also included a visit to observe members of the Utah National Guard participating in the African Lion Exercise.







State Partnership Program

Utah National Guard Senior-Leader Delegation, Rabat, Morocco . Maj. Gen. Jeff Burton, center, meets with senior military Moroccan leaders during the adjutant general visit to Morocco. Lt. Gen. Bouchaib ARROUB, Inspector General of the Royal Armed Forces and Southern Zone Commander, meet with Maj. Gen. Jeff Burton, center, in Rabat, Morocco.

SPP

During Fiscal Year 2015, the Utah Counterdrug Task Force, under the command of Col. William French, reached new heights in the war on drugs on both the state and national level. The task force consists of five programs, including State Plans, RINGGOLD, Transcription/Translation Support System (T2S2), PED and SOCOM, which makes the task force the largest Guard Counterdrug program in the nation, employing more than 284 Soldiers, Airmen and civilians.

State Plans Soldiers assisted their assigned task forces to produce trend reports, organizational charts of drug-trafficking groups, as well as linkage among criminal groups. The State Plans program also started a full-time aviation program. Although the program had a late start, it was able to fly more than 30 separate missions in support of state and federal law enforcement agencies conducting counter-narcotic operations. In 2015, the State Plans team was credited with supporting \$517 million worth in seized drugs, cash and property.

Celebrating its 25th anniversary year, the Utah RINGGOLD program disseminated more than 3,300 intelligence reports, nearly double from the previous year, to the intelligence and law-enforcement communities that led to or directly supported counter-narcotics operations across the world. RINGGOLD has the best-trained, signal-intelligence, language and intelligence analysts in the Department of Defense with more than 80 percent scoring a 3/3 on the Defense Language Aptitude Test and includes more than 38 languages and dialects represented and 60 percent with higher-level, education degrees.

The T2S2 provided language and information technology support to federal law-enforcement agencies in more than 94 field offices across the United States. The task force Soldiers, Airmen and civilians completed translations in 19 languages that resulted in 179,000 pages of documents prepared for use as evidence in court cases. T2S2 also expanded its Digital Evidence Laboratory, adding another building and expanding its digital forensic capabilities.

The NORTHCOM Processing, Exploitation and Dissemination (PED) cell produced 895 time-sensitive, intelligence reports and 52 serialized reports. The PED cell created and maintained dozens of working aids for collection-platform operators, and was the greatest source of SIGINT reporting to NORTHCOM and its sole provider of organic SIGINT reporting.

The Utah cell of the United States Special Operations Command provided operational support to the J36 Trans-National Threats mission during the 2015 Fiscal Year. Great value was added to the J36 mission through all-source analysis conducted by the Utah cell, on areas of focus in Southwest Asia. The USSOCOM J36 has agreed to provide funding for future operational support from the Utah cell.





Counterdrug Program

Soldiers with the Utah Counterdrug Program support local law enforcement in the seizure of illegal drugs. Counterdrug Soldiers engage in aviation support to local law enforcement.

CDTF





HRF





Homeland Response Force

Members of the Utah National Guard Chemical, Biological, Radiological, Nuclear (CBRN) Enhanced Response Force Package prepare to perform a simulated decontamination process of responders, and work to recover mock casualties from a simulated rubble pile in Magna, Utah on Nov. 4, 2014 during Vigilant Guard. The training exercise simulated a building collapse and chemically contaminated area as part of an earthquake-disaster scenario.

The 97th Troop Command continues in mission command for the FEMA Region VIII Homeland Response Force (HRF) mission. Units from across Utah are assigned to provide Soldiers and Airmen to fill the different roles of the HRF while maintaining a ready posture for other state and federal missions.

The HRF was validated during its second external evaluation conducted November 2014. The HRF received many accolades for its best practices, dedicated leadership and support to the domestic readiness and preparedness missions. The HRF conducted and participated in multiple training exercises throughout the year including Vigilant Guard 2014 and a deployment-readiness exercise, validating its ability to readily deploy in case of emergency.

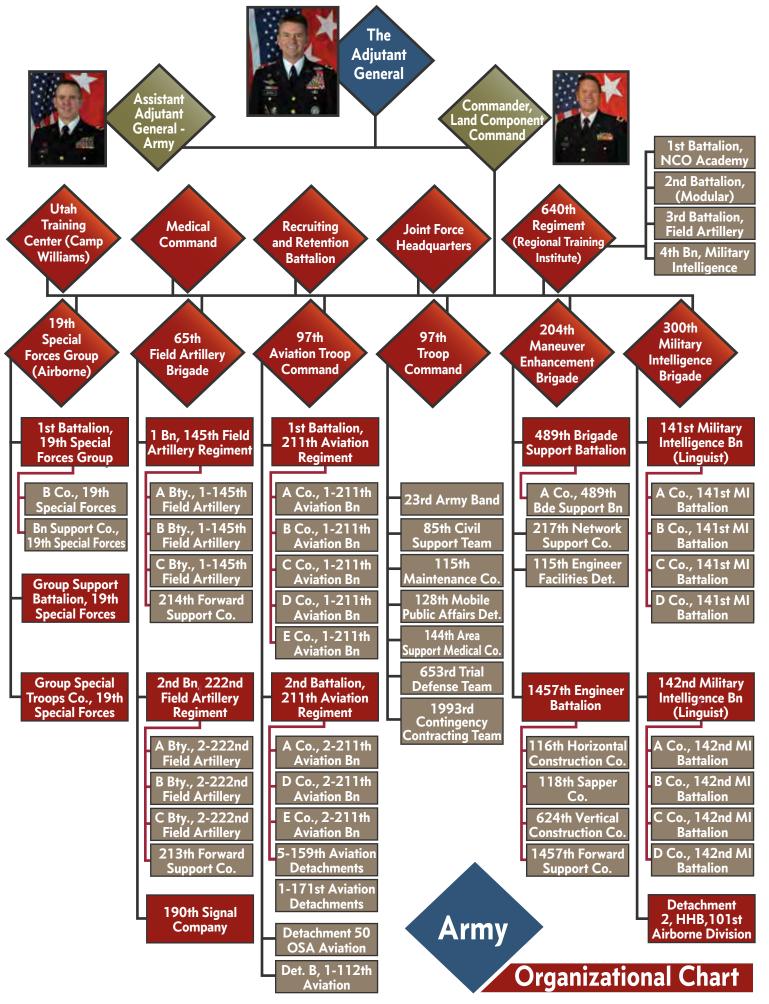
In March, the HRF participated in two different county exercises. The first exercise in March was the annual Red Rocks chemical, biological, radiological and nuclear (CBRN) disaster-training exercise in St. George supporting Washington County. This year's Red Rocks exercise focused on Washington County's Emergency Operations Center. Utah County's Guardian Rescue 15 was the second March exercise which had included participation from Utah County, UVU, and the Red Cross to name a few. The Utah Guard also had aviation supporting Utah County's Search and Rescue team train for a lost-hiker scenario.

In April, as part of Troop Command's State Partnership Program (SPP) with the Moroccan military, HRF personnel, members of Utah Task Force 1, the state departments of Health and Emergency Management, and Salt Lake County Department of Emergency Management participated in Operation Maghreb Mantlet with the Moroccan military. Operation Maghreb Mantlet better prepares the Moroccan military to respond to a disaster within its country.

The deployment readiness exercise took the HRF to Wasatch High School located in Heber Utah in August. A thanks goes out to Heber City, Wasatch County and the school district for allowing the occupation of its field. The HRF successfully moved all its personnel and equipment during the drill weekend.

The CBRN Enhanced Response Force Package (CERFP) participated with Dugway Proving Ground in Operation Jack Rabbit. This operation allowed the CERFP to setup emergency-decontamination stations in support of the liveagent release Dugway Proving Ground was studying. Throughout FY15, the HRF conducted table-top exercises (TTX) with civilian planners and responders from Salt Lake County, Utah County and local area hospitals. The HRF provided observer, controller/trainer (OC/T) support and subject-matter expertise to the CBRN response enterprise as it conducts its external evaluations.

As FY15 came to an end, Soldiers trained for the CERFP mission responded to the Hildale flood in Washington County to support Utah's Task Force 1 in its recovery efforts.







Sgt. Stefanie Ty'Lene Puro, Headquarters, Headquarters Battery, 65th Field Artillery Brigade, Utah Army National Guard, waits to continue a mystery event as part of the Region VII Best Warrior Competition (BWC) May 5, 2015, at the Keaukaha Military Reservation, Hawaii. Special Forces Basic Combat Course-Support students suppress enemy fire as they prepare to raid a shoot house in search for their highvalue target during the culminating exercise at Fort Harrison, Mont. Aug 27.

Utah Army National Guard **UTARNG**

Soldiers of the Utah Army National Guard (UTARNG) had a banner year for 2015. Our Soldiers excelled in every mission and assignment given to them. As an organization, the UTARNG rated in the top 10 in almost every metric used by National Guard Bureau (NGB) to rank each of the 54 states and territories. Achieving these honors took hard work and dedication from our Soldiers at every level of command.

With a membership of more than 5,500 and strategically placed in more than 25 locations across the state, the UTARNG supports the nation, state and community every day.

The UTARNG consists of nine major commands; 19th Special Forces Group (Airborne), 65th Field Artillery Brigade, 97th Aviation Troop Command, 97th Troop Command, 204th Maneuver Enhancement Brigade, 300th Military Intelligence Brigade, 640th Regional Training Institute Regiment, Utah Training Center-Camp Williams and Medical Command. Each command consists of highly trained Soldiers, many of whom are proven in a combat zone.

Our training year began with a simulated 7.0 earthquake along the Wasatch Front. This large-scale exercise, called Vigilant Guard, focused on developing our homeland response capabilities. Vigilant Guard is a disaster-response exercise

sponsored by U.S. Northern Command and conducted in conjunction with NGB. This exercise provided the Utah National Guard (UTNG) an outstanding opportunity to improve cooperation and strengthen relationships with our federal, state and civilian partners. Each major command of the UTNG participated by establishing mission command in locations across the Salt Lake valley to facilitate communication and coordination with nearly 30 non-military entities all focused on aiding and assisting Utah's population during a catastrophic earthquake.

As we have for the past 14 years, UTARNG Soldiers continued to distinguish themselves while conducting the War on Terrorism. We continued to prove our combat readiness and relevance as we supported the President and Congress with multiple mobilizations and deployments worldwide. Each command was affected as our Soldiers conducted these federal mission in Iraq, Afghanistan, Kuwait, Bahrain and other contentious locations across our globe.

As we move into the next year there will be no slowing down. With additional deployments on the horizon, our Soldiers will continue to train in order to prove themselves as the finest in the field.





19th Special Forces Group (Airborne)

Paratroopers with the 19th SFG(A) wait for the CH-47 Chinook helicopter to land on Marshall Field Drop Zone, Fort Harrison, Mont. Aug. 21. Soldiers from the 19th SFG(A) march through downtown Helena, Mont. Aug. 22 before convening at the 1st Special Service Force memorial to honor the Forcemen during the 69th, 1st Special Services Force reunion.

SF

The 19th Special Forces Group (Airborne), headquartered at Camp Williams, Utah, is spread throughout the nation and comprised of nine states with elements in California, Washington, Rhode Island, Texas, Montana, Colorado, Ohio, West Virginia and Utah.

The vision statement for FY15 was for the 19th SFG(A) to continue to remain relevant with the theater Special Operations commands and focus efforts in the existing relationship within the State Partnership Program (SPP), focusing on languages in support of those SPPs. Unconventional warfare and unmanned aerial system (UAS) capabilities remained the forefront of the 19th SFG(A) efforts.

The 19th SFG(A) provides mission-ready Soldiers and units to conduct Special Operations in support of United States Special Operations and federal mobilizations. For its state mission, Soldiers from the 19th SFG(A) assist Utah by supporting state and local agencies in search and rescue missions, civil support and assist in the event of natural or man-made disasters.

The 19th SFG(A) command team is comprised of Col. Mark Drown, Command Chief Warrant Officer Patrick Seiden and Command Sgt. Maj. John Belford.

Headquarters and Headquarters Company (HHC) is the hub for the 19th SFG(A). The primary role for HHC is to provide mission command and support to the subordinate battalions and maintain capability to operate as a Joint Special Operations Task Force. The command team is 1st Lt. Brittany Pierce and 1st. Sgt. Jason Legler.

Deployments remained steady in the 19th SFG(A). During fiscal year 2015, approximately 20 Soldiers from the 19th SFG(A) deployed in support of Operation Enduring Freedom

for seven months in Afghanistan. The 19th Group took the lead on a six-month rotation with approximately 60 Soldiers in support of Central Command's Special Operations Task Force Gulf Cooperation Council. Their mission was to orchestrate the collaborative efforts of Special Operations Command Central and six other partner-nation states in the Gulf Coast area of responsibility. The group also filled a short suspense enabler package of approximately 30 Soldiers to deploy to Afghanistan at the end of the fiscal year.

Along with worldwide deployments, the 19th SFG(A) conducted training to enhance combat readiness such as Jump Master Course, SF Basic Combat Course Support, SF Sniper Course, SF Advanced Urban Combat Course, Joint Combined Exchange Training and language sustainment training. Members of the 19th SFG(A) were involved in training events such as Vigilant Guard, an exercise focusing on interagency coordination and cooperation in preparation for emergencies and catastrophic events in Utah, and the Raven Initial Operators Training at Camp Williams. This training was in an effort to increase the intel surveillance and reconnaissance capabilities within the 19th SFG and adjacent units.

The 19th SFG (A) UAS platoon conducted training on the RQ-7B Shadow system at Wendover Airfield, Wendover, Utah, and approximately 10 operators from the platoon took part in Exercise Maple Resolve at CFB Wainwright, Canada.

After approximately two years of transition, the Group Support Company (GSC) became the Group Special Troops Company (GSTC) in November and the Group Support Battalion (GSB) came on-line as of December. The GSB handles the sustainment and logistics function for the 19th SFG(A).

The mission of the 1st Battalion, 19th Special Forces Group (Airborne) is to plan, prepare, organize, train, and when directed, deploy forces to conduct special warfare in all Geographic Combatant Commands in support of USSOCOM, Geographic Combatant Commanders, U.S. ambassadors, state governments, or other governmental agencies.

The highlight for the training year was annual training. The 1/19th conducted and participated in a Battle Staff Lab at Camp Williams. This provided Special Operation Task Force staff-level training. This training was in preparation for attending the Combat Training Center at Fort Polk, La., next year for a validation exercise. The battalion staff has had multiple, primary-staff-officer changes and this training

provided hands-on experience in the information management systems to make the Special Operations Task Force Operations Center functional.

Outside of battalion's annual training, the 1st Battalion supported the pre-mobilization training for subordinate elements deploying overseas. The battalion's subordinate companies conducted Joint Combined Exchange Training with foreign militaries in Thailand (A Company), the Philippines (B Company), and Korea (C Company). C Company also provided personnel for the JCS Exercise Ulchi Freedom Guardian. Other training events included training in various languages, the Special Forces Advanced Urban Combat course, Military Freefall sustainment events, and Joint Terminal Air Controller training.

Members of the Battalion Forward Support and Battalion Support companies are supporting deployments in Afghanistan, Bahrain, and Jordan.

Lt. Col. Larry L. Henry commands the battalion with Command Sgt. Maj. Steven B. Wooldridge as the battalion command sergeant major. The battalion has subordinate units in Washington, Texas and Camp Williams, Utah.



1st Battalion, 19th Special Forces Group (Airborne)

Deploying members from 1st Battalion, 19th Special Forces Group (Airborne) at their deployment ceremony in the Draper Headquarters auditorium. Two Special Forces Soldiers from Bravo Company, 1st Battalion, 19th SFG (A), successfully complete a high-altitude, low-opening (HALO) airborne operation from more than 9,600 feet above ground level, Dec. 7, 2014, at Grant-Smith Farm, Cedar Fork.

After approximately two years of transition, the Group Support Battalion (GSB) activated under the 19th Special Forces Group (Airborne) Dec. 3, 2014. The GSB mission is to handle the sustainment and logistics function for the 19th SFG (A). The GSB took over the support/sustainment function for the group, a function formally conducted by the Group Support Company.

Once the new battalion activated the immediate focus for the GSB was on readiness and Mission Essential Task List development and training.

Members of the GSB, 19th SFG (A) conducted airborne operations with the Canadian Special Operations Forces in June. Jumping from a C-130 high-performance aircraft with CANSOF allowed the GSB to enhance interoperability as well as to promote goodwill, rapport and camaraderie.



In July, the GSB helped host the annual Static Line Jump Master Course at Camp Williams. This is a three-week rigorous course designed to award only the most confident and experienced jumper the highly sought after Jump Master Wings.

In late August, approximately 130 Soldiers from the battalion headed to Montana for annual training to conduct and participate in the Special Forces Basic Combat Course-Support (SFBCC-S). The purpose of the course is to teach support Soldiers basic Special Forces combat skills.

The activation ceremony for the GSB was held in March 2015.

The GSB is commanded by Lt. Col. Paul Rodgers and Command Sgt. Maj. Kevin Mitchell is the command sergeant major.

The GSB consists of a Headquarters and Headquarters Company, HHC; a Sustainment and Distribution Company with aerial delivery capabilities, Company A; a maintenance company, Company B; a medical company, Company C; and three Forward Support Companies: D, E, and F. HHC, A and B companies are located at the Browning Armory in Ogden. Companies C and D are located at Camp Williams. Company D is attached to 1st Battalion, 19th SFG(A) headquartered at the Lehi Armory. Companies E and F are attached to 2nd and 5th Battalions of the 19th SFG(A) located in Colorado and West Virginia respectively.

The Group Support Battalion is one of seven GSBs Army wide and one of two in the National Guard.



Group Support Battalion, 19th Special Forces

Special Forces Basic Combat Course Support (SFBCC-S) students pull security while waiting for further instructions. Spc. Kenneth Goodin gains side control during the combatives block of instruction, taught by Soldiers from the 190th Chemical Recon Detachment, 19th SFG(A), during SFBCC-S Aug. 20.



Si

With the addition of Group Support Battalion(GSB), 19th Special Forces Group (Airborne), the Group Support Company (GSC) became the Group Special Troops Company (GSTC).

As the GSC transitioned to the GSTC, it switched its external support function of the battalions to internal support of the Group Headquarters. It also took on the training function for the group for most of the special operations, specific-training events.

After approximately five years in command, Maj. Lorin Bodily relinquished command to Maj. Jaime Thomas in a ceremony in April. Master Sgt. Gary Bergesen is the company Sergeant Major.

In addition to conducting deployments and support activities, the GSTC also conducted training exercises to enhance Soldier combat readiness. In March, the UAS conducted training on the RQ-7B Shadow system at Wendover Airfield, Wendover, Utah, in order to maintain currency of platoon on the RQ-7B platform. The GSTC also took part in Exercise Maple Resolve from the end of April to mid-May, conducting training of the RQ-7B Shadow UAS system at CFB Wainwright, Canada, as a Contemporary Operating Force.

The GSTC provided service support for each of the battalions, based on individual mission requirements.









Group Special Troops Company, 19th Special Forces

Members of GSTC and HHC, 19th SF deploy to Afghanistan for a seven-month rotation with 3rd Battalion, 3rd SFG (A). In Afghanistan, GSTC Soldiers provided logistical, intelligence, and administrative support to the 3rd SFG taking part in Resolute Support Operations. Approximately 10 operators from the 19th SFG (A) Unmanned Arial Surveillance Platoon participated in Exercise Maple Resolve from the end of April to mid-May. The UAS Platoon conducted training of the RQ-7B Shadow UAS system at CFB Wainwright, Canada, as a Contemporary Operating Force.





The 65th Field Artillery Brigade headquarters along with both of its Paladin battalions, 145th and 222nd FAs, conducted a brigade live-fire exercise for annual training which hasn't been done in a number of years. The exercise held in May 2015 was a big success and enabled the brigade to train on its mission-essential task of controlling field-artillery fires. There were more than 2,200 projectiles fired without a single firing incident during the Dugway portion of annual training. The event enabled the brigade to set conditions for next year's annual training where it will add a rocket battalion, a support battalion, a signal company, and a radar platoon to the event. There were also two separate employer-appreciation days held during annual training at Dugway. Employers commented on how informative the events were and how much they appreciated seeing their employees in action. After the first week at Dugway, the units went to Camp Williams where they completed individual and crew-served weapons qualification along with other small-unit training. The units from the 2-222nd also participated in defense-support-tocivil-authorities training consisting of wide-area search and

extraction, firefighting, mass decontamination, and interagency liaison coordination for senior leaders.

Maj. Brett Anderson was recognized as one of the nation's top company-grade leaders in 2015 when he was awarded the General Douglas MacArthur Leadership Award at the Pentagon on May 29. The former Army Chief of Staff, Gen. Raymond T. Odierno made the presentation. Anderson was accompanied by his wife at the ceremony which made the event even more special. Congratulations again Maj. Anderson!

Col. Thursby and Command Sgt. Maj. Ludlow visited the 5-113 FA Regiment in July at Fort Bragg. They were able to observe a live-fire-rocket exercise and visit Soldiers.

The brigade also continues to actively participate in joint exercises and warfighter exercises to maintain and increase its warfighting skills. During training year 2015, the brigade headquarters participated in Yama Sakura (Dec. '14), Fleet Synthetic Training-Joint (April and June '15), 40th Infantry Division Command Post Exercise (June '15), and Ulchi Focus Guardian (Aug. '15).

This past year has brought about many changes for the 1st Battalion, 145th Field Artillery. The 1-145th assumed the lead role for both the chemical, biological, radiological and nuclear (CBRNE) Enhanced Response Force Package (CERF-P) and CBRNE Assistance Support Element (CASE) within the Homeland Response Force (HRF). In November 2014 for a two-week period, the battalion completed the external evaluation (EXEVAL) where it received high praise for its abilities, as well as receiving almost all "T" in the evaluated areas. After completion of the EXEVAL, the focus for the 1-145th has been balanced between its federal artillery mission and the assigned mission under the HRF.

Since January 2015, the 1-145th has aggressively trained to be proficient and conduct live-fire exercises (LFX). This training included drivers training from the 116th Engineer Company on heavy-equipment transportation. Soldiers from each battery were trained on the transportation process and now can transport the equipment to different locations for LFX. The LFX in Dugway was conducted during April

and annual training in May. During Annual Training (AT) the 1-145th was able to conduct all firing tables for platoon certification. The brigade was also able to provide oversight and additional staff training during AT. This is the first time this has happened for several years, but in the end the 1-145th was able to complete all training objectives and fire all rounds safely.

The 1-145th is excited to move forward with both missions this next training year. The 1-145th understands that both the HRF mission and federal mission of being a field artillery battalion are missions. The 1-145th has created a very aggressive and innovative training plan that will allow both missions to be accomplished. The 1-145th is proud of the fact that the adjutant general, assistant adjutant general, land component commander and major commands have entrusted the 1-145th and believe in its abilities to accomplish both missions. The battalion and battery leadership, along with all of our Soldiers, believe that the 1-145th is the perfect fit for both missions. To this end, "GO BIG RED."



What a fantastic year for Soldiers of the "Triple Deuce!" We were honored to send representatives from the 2-222nd and 213th FSC to a banquet hosted by the Minister of Patriots' and Veterans' affairs of South Korea. The visit by the minister was to thank our Southern Utah Korean War Veterans and recognize the 213th (now the Triple Deuce) for its exemplary performance during the Korean conflict. The event began with a wreath-laying ceremony at Cedar City Veteran's Memorial Park, followed by a luncheon. During the luncheon our local Veterans were honored and recognized for their sacrifice.

The battalion was able to execute an annual training plan that incorporated dual-training sites at Dugway and Camp Williams. We coordinated efforts with the 65th Field Artillery Brigade staff and 1-145th FA Battalion. The live-fire phase at Dugway was great and we drilled back to basics of artillery and sustainment. Annual training also afforded us the opportunity to exercise an extremely successful boss lift. Guests were allowed inside the Paladins and instructed on how to load and fire a 100-pound, high-explosive, artillery projectile.

Week two moved to Camp Williams and we continued crew-level drills, but also had amazing support of civilian emergency responders. This support allowed us to exercise domestic-operations force packages to assess our primary state mission(s) in case called upon to support any type of natural disaster or civil disturbance. In addition to receiving training on mass decontamination, search and extraction, and firefighting, all officers and senior NCOs attended a full day of liaison and incident-command training at Salt Lake County Emergency Operations Center.

Members of the battalion were soon called upon by the governor to utilize some of these newly acquired skills. A 27-member team responded to flash flooding and assisted with emergency operations to search for and recover flood victims in Hildale Utah. The mission was extremely difficult, and our Soldiers worked tirelessly to recover the missing victim. They also worked in a true interagency environment with Utah Task Force 1 Search and Rescue, giving them crucial experience for future missions. The Triple Deuce prides itself on being involved in the community. Unfortunately, not all community support events are tied to celebratory occasions.

We continue to be extremely grateful for the support of our civilian employers, families, and communities for the programs and assistance they tirelessly provide. We couldn't function in providing our nation and state unwavering support without this devoted commitment from our families and communities.







Soldiers from the 2-222nd FA and the 213th Forward Support Company assist emergency responders during Hildale flash-flood-response operations. Minister of Patriots' and Veterans' Affairs of South Korea (second from left), displays presentos from Soldiers of the 213th and 2-222nd. Pictured are from left to right: Capt. Jeremy Peterson, Honorable Sugchoon Park, 1st Sgt. Lance Jensen, Lt. Col. Chris Caldwell, Command Sgt. Maj. Bret Allred, and Maj.

Gen. Jeff Burton.

2nd Battalion, 222nd Field Artillery



Detachment 2, C Co, 1-171st Aviation (Medevac) lands a UH-60 Black Hawk at the University of Utah Medical Center during Vigilant Guard.



A 2-211th Aviation Black Hawk drops water on the Quail Hollow fire in Cottonwood Heights on Sept. 1.

97th Aviation Troop Command

The 97th Aviation Troop Command (AVTC) had another active and successful year! In 2015 we had multiple missions where aviation personnel and equipment were on the frontlines to help our state and nation supporting southwest border interdiction, Special Operations, firefighting missions to include support to Idaho, domestic operations exercises like Vigilant Guard, and finally Yama Sakura 67 with the Japanese Ground Self-Defense Force's Eastern Army. We have also expanded our use of the Family Readiness Support Assistant and Family Readiness Group programs becoming completely full in Family Support volunteers as an organization.

Southwest border operational-support mission for homeland security, Operation Phalanx, in the Laredo sector of the Texas border, was executed by our newest airframe, the LUH-72 Lakota. The aircraft and crew flew approximately 600 hours in support of this mission. They also support counterdrug and Special Operations missions on a regular basis. In May 2015, this unit was realigned to become part of 2nd Battalion, 211th Aviation Regiment where they now receive administrative, training and logistical support.

The 97th AVTC has also been proud to be part of the discussion that the Army Restructuring Initiative (ARI) has necessitated with National Guard aviation assets, and have provided personnel to the National Commission on the Future of the Army. The Utah Army National Guard, with such a rich and prolific aviation history, is fitting to have a voice in the proposed restructuring. Maj. Gen. Jeff Burton and other leaders in the major commands have emerged as some of the most vocal in deciding the usefulness and structure of aviation in the National Guard as a whole.

Utah Army Aviation continues to lead the way with safety, efficiency, and quality being top concerns. We finished the year meeting or exceeding almost every metric there is in



Members of 97th Aviation Troop Command support Yama Sakura 67, a bilateral, command-post exercise between Japan and the United States.



An AH-64D Apache trains with the fire-control radar over Utah's west dessert.

measuring our effectiveness. The 2-211th flew a perfect 100 percent of its flying-hour program logging 2,067 hours. The AH-64D Apache ARB completed an impressive 102 percent of its flying-hour program with 3,701 hours flown. Busy Soldiers are happy Soldiers and the 97th AVTC has many content Soldiers and families.

The 1-211th Attack Reconnaissance Battalion trained to a new record level this year as it fought to remain a relevant and ready unit under the scrutiny of the Army Restructuring Initiative (ARI). As part of this training year the 1-211th had the privilege of briefing the National Commission on the Future of the Army after conducting training with the wartrace-command unit the 40th Combat Aviation Brigade (CAB). The 1-211th had its busiest year to date and broadened its training imperatives to include the "Full-Spectrum," Decisive-Action operations. The 1-211th takes full advantage of the Utah Test and Training Range (UTTR) and supported all military branches while continuing to support international units from around the world.

Highlight of Training Events in 2015.

March 2015: The unit participated in training with the Air Force Fighter Weapon School at Nellis AFB, Nev., with emphasis focused on Defensive Combat Maneuvering, Airto-Air training, and Rescue-Escort training with the Air Force HH-60 Pavehawks.

April 2015: Unit participated in Operation Misty Flail, primarily conducting Close-Combat Attack (CCA), Close-Air Support (CAS), and Air-to-Ground Integration (AGI). This was a collective, joint, and international training event in the UTTR that included working with JTACs (5th and 9th ASOS, 19th Special Forces (SF), 125th Special Tactics Squadron), and Dutch Commandos, A-10s, B-1s, F-15 and F-16 fighters. There were simulated threat-missile emitters that the aviators reacted to as part of the training.

May 2015: The unit participated in Operation Lost Diamond, primarily conducting CCA, CAS and AGI. This was a collective, joint, and international training event in the UTTR that included working with Joint Terminal Attack Controllers, (19th SF, Air Force, and Aussie Commandos), B-1 Bombers, F-15 and F-16 fighters, Naval MH-60s, and a Marine KC-130 Harvest Hawk. The event was a combination of dry, live-fire exercises with multiple aircraft "in the stack," day and night. Also, the unit did Rescue Escort training with the Navy's Helicopter Sea Control Squadron 85's MH-60s as part of their final training exercise.

June 2015: This year's annual training was with split-based ops out of Wendover, Nev., with a large contingent operating out of Dugway and missions flown across the UTTR. Training focused on completion of gunnery qualification and advanced gunnery tables. Also, the unit conducted full-spectrum, decisive-action training as well as provided CCA, CAS, and AGI support to the 19th SF and 1457th Engineers. The unit also conducted multiple, situational-training exercises, including an electronic-warfare range at Granite Peak to allow aviators to hone their counterradar tactics, techniques and proceedures, as well as a Personal Recovery Evasion Lane. Concurrently, the 1-211th hosted members of the British Apache Forces as part of an ongoing exchange and went to the U.K. in September.

August 2015: The 1-211th participated in a large-scale, pre-mobilization, validation exercise with 40th CAB. Training occurred at Camp Roberts and Fort Hunter Liggett. The unit provided armed-air escort, CCA and AGI in support of air-assault missions for the 40th ID Infantry Brigade Combat Team. Also, the unit worked with the 75th Ranger Regiment in the UTTR, doing AH-64D live-fire exercises near Dugway.

In closing, the 1-211th ARB remains a relevant and ready combat force that can deploy with equal lethality to the active-duty counterparts. The 1-211th has proven to be one of the best attack-aviation units in the Army. During off-record conversations from evaluators, they admit the 1-211th is the best they have seen. The unit looks forward to another year of top-notch training and is preparing for a rotation at the Joint Readiness Training Center in the summer of 2016.





1st Battalion, 211th Aviation Regiment

Members of 1st Battalion, 211th Aviation conduct a rock drill prior to execution of a deliberate attack during annual training at Wendover, Utah. Two AH-64D Apaches depart Wendover Airfield during annual training. An AH-64D Apache trains with the fire-control radar over Utah's west dessert.

1-211th

2-211th General Support Aviation Battalion (GSAB) has continued to maintain its high OPTEMPO throughout this training year. As the premier, aviation-lift unit in the state of Utah, the GSAB continues to provide support to various entities and organizations from within the state and from around the world. This year's highlights include combined and joint training with the Joint Special Operations Command (JSOC), Marines, Taiwanese Special Forces, and the Royal Netherland Air Force to name a few. Organically to the Utah National Guard, 2-211th GSAB conducted joint training and support to the 65th Fires Brigade, 204th Maneuver Enhancement Brigade, 1457th Engineers, 19th Special Forces, and 142nd Military Intelligence Battalion. Our culminating training event transpired with joint training with outlying elements of our battalion from the state of Iowa.

During the first quarter, 2-211th GSAB participated in the state of Utah's Vigilant Guard exercise. This provided the opportunity for the battalion to work in conjunction with various other National Guard and civilian entities in order to ensure readiness in the case of a domestic, natural disaster. In addition, select members of the battalion participated in Yama Sakura, a joint-training event with the Japanese Self-Defense Force. The exercise spanned the course of two weeks and provided bilateral training between the two countries.

During second quarter, the battalion continued its joint operation training by participating in Desert Ice. This ISOC-driven event is a yearly occurrence that the battalion participates in and facilitates collective training. The event allows for cross-organizational training with active-component forces and provides the organization with multifaceted, real-world training.

During third quarter, for the first time, 2-211th GSAB conducted annual training in conjunction with some of its outlying, subordinate companies from the Iowa National Guard. This collective-training event featured completion of aerial gunnery, an urban-survival, evasion, resistance, and escape event that took place at Weber State University in Ogden, Utah, and a collective-culminating event that demonstrated the full capability of a GSAB. These capabilities ranged from medium, heavy, and medevac lift to the logistical capabilities provided by the Forward Support Company of the battalion. In conjunction, an element of the Royal Netherland Air Force conducted its flight medical training certifications during this timeframe. The certifications consisted of a rigorous training regimen in order to fully qualify the flight surgeons and flight nurses of the organization.

Fourth quarter finds the battalion in one of the busiest times as it applies support to wildland firefighting. The unit provides continuous, standby, firefighting-asset coverage to Camp Williams from the month of April until the end of September. This year, the organization successfully fought one wildland fire on Camp Williams and assisted in two wildland fires when called upon by the Northern Utah Interagency Fire Center.

As always, the 2-211th GSAB continues to prove its readiness and relevance in both the domestic and combatforce-multiplier roles. The battalion stands ready with motivated, capable, and proficient Soldiers and leaders, ready to successfully take on any challenge presented before them. 🞏





2nd Battalion, 211th Aviation Regiment

Utah Guard's 2-211th Aviation sent two UH-60 Black Hawk helicopters, pilots, crews and support personnel to assist with firefighting efforts on the Quail Hollow fire Sept. 1, in Cottonwood Heights. Seven soldiers from 19th Special Forces Group, eagerly await to board a 2-211th UH-60 Black Hawk helicopter Dec. 7, 2014, at Grant-Smith Farm, Cedar Fork, Utah.

2-211th





Soldiers with the 144th Area Support Medical Company coordinate a medical evacuation of a wounded Soldier during annual training at Camp Williams June 1-15. Sgt. Jordan Hack and Staff Sgt. Nicolas Cloward film and photograph landnavigation participants during the National **Best Warrior** Competition held at

Camp Williams in June.

97th Troop Command

an evaluation by First Army for medical-training operations where the 144th worked with air ambulance companies to receive, treat, package, and medevac patients to higher levels of care. The 144th was recognized as one of the most tactically and technically proficient medical units in the U.S. Army. In

September, the 144th said goodbye to its commander, Maj. Marcus Wisner, and welcomed Maj. Patricia Brown.

The 23rd Army Band continues to be one of the biggest supporters of our communities, providing support to more than 60 events totaling almost 60,000 spectators. Events were supported with its concert band, stage and rock bands, brass quintet, fife and drum, jazz combo, and woodwind quintet.

The 115th Maintenance Company once again proved that it is one of the best maintenance companies in the nation by tying for first place on the national Unit Analysis Tool Order of Merit list. The 115th supports units all over the state and provided direct support to the 142nd Military Intelligence (MI) Battalion during its annual training at Dugway where 50 work orders were closed on vehicles recording more than 470 hours of direct labor improving the readiness of our major commands as well as the 142nd MI. The 115th excelled in multiple, command inspections and changed commanders from Cpt. Ryan Robison to 1st Lt. Charles Thompson.

The 653rd Trial Defense Team has worked to improve Soldiers' awareness of their services this last year, serving Soldiers in Utah, Idaho, Nevada, and Oregon. The 653rd provided services to more than 25 Soldiers working hard to ensure the Soldiers of the Utah Army National Guard receive proper justice, due process, and adjudication by providing highquality-defense services to Soldiers as the need arises.

It has been a year of training and transition for the 1993rd Contingency Contracting Team. The majority of its efforts in 2015 has been to continue individual and collective contracting training. Transition occurred as Maj. Shan Grimmius moved to a new position, and Maj. Corey Davis became the new team leader. The 1993rd continuously supported the Office of Purchasing and Contracting in the USPFO for Utah, 97th TC, and the Homeland Response Force mission in various training exercises throughout the year.

In September 2015, 97th Troop Command (TC), changed commanders from Col. Bradley Fuller to Col. Scott Burnhope.

The 97th TC has continued its Military Engagement Team mission through the growth and enhancement of the Disaster Preparedness Program exchanges with our partner country of Morocco. The 97th TC led five different exchanges overseas that involved both military and civilian emergency-response agencies from Utah and Morocco. These events were focused on the Integrated Command System, Homeland Security exercise design and planning, public affairs in emergencies, and search-and-rescue techniques and procedures.

The Homeland Response Force (HRF) led the way for 97th TC during its external evaluation conducted November 2014. The HRF conducted and participated in multiple training exercises throughout the year including Vigilant Guard 2014 as well as its first deployment-readiness exercise, validating its ability to readily deploy in case of emergency.

The 85th Weapons of Mass Destruction - Civil Support Team continues to be at the forefront of the CBRN (Chemical, Biological, Radiological, and Nuclear) enterprise for the state of Utah. The 85th provided 25 stand-by missions that included multiple athletic events as well as high-profile, community events. The 85th responded to two incidents within the state, conducted 36 assist missions, 25 training events and 12 collective exercises. The 85th will continue to advise, assist, identify and provide recommendations to local incident commanders and responders whenever requested.

The 128th Mobile Public Affairs Detachment returned from its mobilization in Afghanistan where it was responsible for the implementation of a social-media-web page that was recognized as one of the top-five, public-affairs pages in the National Guard. Upon return home, the 128th continued to experience high OPTEMPO demands supporting high-visibility missions throughout the state including the state and national Best Warrior Competitions, Vigilant Guard, Panther Strike, and Freedom Academy.

The 144th Area Support Medical Company (ASMC) was engaged during the Vigilant Guard exercise whereby medical personnel responded to a mass-casualty-training scenario at Juan Diego High School and burn treatment training scenarios at Primary Children's Medical Center. During the 144th's annual training, the 1457th Engineer Battalion was supported and care was provided to roughly 700 Soldiers. The 144th also received

The federal mission of Army Bands is to provide music throughout the full spectrum of military operations and instill in our Soldiers the will to fight and win, foster the support of our citizens, and promote our national interests at home and abroad. Utah's 23rd Army Band has continued to respond to requests to support local military-installation activities and the adjutant general's ongoing, public-relations program throughout the state of Utah.

The main performing component is the Concert Band. This group trains to perform community concerts and provides music to inspire, educate and entertain. In addition to the Concert Band, the 23rd Army Band, is fielding smaller Music Performance Teams (MPTs) to better support military and civilian ceremonies and events with music.

During the 2015 training year the 23rd Army Band provided support for 62 events with a total attendance of approximately 59,500 people. The Concert Band provided 11 concerts. The annual Veterans Day Concert had thousands in attendance. The band performed on Armed Forces Day at the Gallivan Center, and also provided the music at the Freedom Festival in Provo with Sen. Orrin Hatch as keynote speaker. Some of the band's other performances included Christmas concerts in West Jordan and Salina and concerts in Bountiful, Midvale, Orangeville and the Salt Lake Tabernacle.

Varying the instrumentation from the Concert Band for outdoor performances, the Ceremonial Band is a familiar sight representing the Utah National Guard in four public parades this year. The Stage and Rock bands share performance time at community events where popular music and jazz standards are appropriate. Together they

supported 11 events. The unit's Brass Quintet was by far the busiest MPT supporting 24 events. The band also supported other community events with a Fife and Drum, Jazz Combo and Woodwind Quintet.

The Soldiers in the band continue to maintain military standards in common task, fitness and marksmanship training, and through completion of professional development courses. During the year, unit members increased their skills as musicians and leaders.









23rd Army Band

The 23rd Army Band's Jazz Combo ensemble provides musical support for the Governor's reception Sept. 19. The 23rd Army Band's Rock Band ensemble performs an outdoor concert for a grateful audience outside the new library facility in Vernal, Utah, July 18. The 23rd Army Band's Marching Band ensemble leads a parade in Orangeville, Utah, July 25. The 23rd Army Band's Concert Band ensemble performs John Phillip Sousa's "Stars and Stripes Forever" with Utah Voices, a Bountiful-based community choir at Bountiful City Park July 17.

Band

The 85th Weapons of Mass Destruction-Civil Support Team (WMD-CST), under the direction of Lt. Col. Craig Bello and 1st Sgt. Raymond Sanchez, has continued to build relationships with civilian and military partners through conducting unique and extraordinary training. During FY15 the 85th CST worked with and supported numerous civilian, first-responder agencies (Salt Lake City Police Department, Salt Lake City Fire Department, Provo Police Department, Provo Fire Department, Brigham Young University, University of Utah, Utah Highway Patrol, Unified Fire Authority, St. George Fire Department and the Salt Lake Metro Fire agency). The 85th CST provided 25 standby missions to various community events that included multiple athletic events as well as high-profile, community events. The 85th responded to two incidents within the state, conducted 36 assist missions, 25 training events and 12 collective exercises. The assist missions provided the local first responders advanced training in clandestine labs, site reconnaissance, sampling and medical recovery of down-range personnel, all while ensuring that Soldiers are keeping up on their OES, NCOES and CST-specific training in order to stay fully qualified.

During FY15 the 85th CST participated in Utah Vigilant Guard that involved multiple CSTs from across the country as well as the Utah Homeland Response Force. The 85th CST also participated in the Hawaii Vigilant Guard in Hilo, Hawaii, took part in a multi-CST-standby mission in Los Angeles to support the 9th CST during the World Games. The 85th CST also conducted a joint-training exercise with the 22nd CST in Aguadilla, Puerto Rico, and participated with the 94th CST in a multi-CST exercise in Hagana, Guam. To increase capabilities while supporting law enforcement agencies, the 85th CST conducted a 40-hour-tactical-weapons and hand-tohand-combat course.

The 85th WMD-CST continues to be at the forefront of the CBRN (Chemical, Biological, Radiological, and Nuclear) enterprise for the state of Utah. The 85th WMD-CST will continue to advise, assist, identify and provide recommendations to local incident commanders and responders whenever requested. This will provide the necessary bridge between local first responders and follow-on military support including forces such as the CBRN Enhanced Response Force Package and Homeland Response Force.









85th Civil Support Team

Members of the 85th Civil Support Team (CST) air-load equipment to the big island of Hawaii June 2015. Survey team members at the Delta Power Plant during Utah's Vigilant Guard exercise Nov. 2014. Staff Sgt. Lovato during ropes training at Camp Williams April 2015. Staff Sgt. Przybylski and Sgt. 1st Class Strom at Hawaii Vigilant Guard June 2015.





The 115th Maintenance Company, under the command of Capt. Robison and 1st Sgt. Jared Crane, focused its efforts back to its conventional mission by conducting a home station annual training that focused on Army Warrior Tasks as well as its maintenance mission. The 115th Maintenance Company once again proved that it is one of the best maintenance companies in the nation by tying for first place on the national Unit Analysis Tool Order of Merit list. The Soldiers of the 115th showed their dedication to excellence by improving their overall Army Physical Fitness Test pass rate by 10 percent.

During the unit annual training in June 2015, the 115th conducted training in crew-served, weapons-familiarization, land-navigation, improvised-explosive-device training as well as a focus on maintenance. Soldiers of the 115th Maintenance Company closed 50 work orders on vehicles recording more than 471 hours of direct labor improving the readiness of our MACOM as well as the 142nd MI. While all this was taking place, the 115th completed its first-ever, Command Logistics Readiness Inspection directed by National Guard Bureau, which the 115th passed with flying colors.

The 115th Maintenance Company successfully passed an annual Occupational Safety and Health Administration inspection. The unit also assisted various units as well as statewide maintenance requests providing support to the Combined Support Maintenance Shop (CSMS), Camp Williams, Fillmore, Beaver, Cedar City, St. George, Richfield, and West Jordan armories.

In July 2015 the 115th said good-bye to its Commander Capt. Ryan Robison, who during his command, planned for and provided maintenance support teams (MST) to support the 65th Field Artillery Battalion; 204th Manuever Enhancement Brigade; and the 1st Battalion, 211th Aviation during the units' annual training in addition to pushing an MST to UTES to decrease backlog maintenance. This effort increased maintenance readiness across the state culminating in 893 services completed and more than 7,000 man hours supporting the maintenance requirements of eight different armories. During Robinson's command the 115th successfully completed two Command Maintenance Evaluation Team (COMET) inspections from National Guard Bureau. Robinson was replaced by 1st Lt. Charles Thompson, who also started his career as an enlisted Soldier with the 115th Maintenance Company.









115th Maintenance Company

The 115th Maintenance Company change of command in July 2015. Soldiers from (1st PLT) the 115th Maintenance Company participate in IED awareness training at Camp Williams. Soldiers from the 115th Maintenance Company participate in the Leadership Reaction Course during the unit's annual training (Staff Sgts. Dunn and Lopez).

The 128th Mobile Public Affairs Detachment (MPAD) provides command information support to the units they serve with news stories, photo and video coverage, media engagement, social network, and public-affairs activities. Currently under the command of Maj. Choli Ence and 1st Sgt. Brock Jones, the unit has returned from a mobilization in Afghanistan, experienced high OPTEMPO demands while being under-staffed, supported multiple high-visibility missions, and successfully maintained its unmatched reputation for efficiency and quality.

The unit's most crucial mission for 2015 was to provide photographic and video support to the State and National Best Warrior competitions at Camp Williams, Utah. This was the first major event requiring the participation of the entire unit since they returned from a recent deployment to Afghanistan, where they were responsible for the implementation of a social-media page that was recognized as one of the top five, public-affairs pages in the National Guard.

The 128th MPAD, along with assistance from select outside sources, was responsible for meeting the needs of media, creating video, photo and news products. While providing timely and positive responses to all media queries and facilitating ground support for media coverage of multiple simultaneous operations throughout Camp Williams, the unit successfully accomplished the mission as well as produced a commercial-level video depicting the fiveday grueling competition and competitor interviews in time for the awards ceremony.

The Best Warrior Competition was developed by retired Sgt. Maj. of the Army Jack Tilley in 2002 as a test of a Soldier's physical endurance, military knowledge, current events and mental perseverance. The competition promotes esprit de corps and recognizes Soldiers who demonstrate commitment to the Army Values, embody the Warrior Ethos and represent the Force of the Future.

The warriors who compete in each year's events qualify with victories at preliminary competitions representing their local commands, moving on to the state level, then regional, national and the final competition at the Department of the Army level. Warriors come from an Army National Guard force of more than 5,300 Utah Army National Guard; 39,900 regional; and 346,000 Army National Guard members, (strength numbers as of October 2014.) This is the first time the national level has been hosted in Utah.

Utah Training Center-Camp Williams is the worldclass, premier-training facility of choice. Utah Training Center consists of 24,000 acres of combat training areas resembling the same types of environments encountered by those currently serving in combat theaters around the world. Because the events are based on skills that every Soldier must have in the Army, competitors must be able to apply their military training and use critical thinking—even when physically and mentally exhausted from the day's events. BWC events simulate real-world circumstances Soldiers may face in a combat environment.

Aside from these events, the unit provided support to several missions including: Panther Strike, the annual Military Intelligence training event hosted by

300th MI; Patriot Guard, a HRF training event; Freedom Academy, as well as numerous other community-support events.







128th Mobile Public Affairs Detachment

Sqt. 1st Class Shana Hutchins photographs a Comrades in Arms exhibition soccer matche while supporting the State Partnership Program in Kenitra, Morocco. Members of the 128th Mobile Public Affairs Detachment support the National Best Warrior Competition at Camp Williams in June, 2015. The 128th MPAD welcomes 1st Sgt Brock Jones (right center) officially as the unit first sergeant during a ceremony at Camp Williams.

MPAD

The 144th Area Support Medical Company, under the command of Maj. Marcus Wisner and 1st Sgt. Robert Stephens, spent the first quarter of Fiscal Year 15 very busy, participating in many events. This included providing support for Region VIII Homeland Response Force, Vigilant Guard 2014 exercise, as well as a scenario for mass-casualty training at Juan Diego High School. Soldiers of the 144th also participated in scenarios for burn-treatment training held at Primary Children's Hospital in Salt Lake City.

The 144th began second quarter of FY15 with a heavy focus on medical training. This included 68W sustainment training, Advanced Cardiovascular Life Support and Cardiopulmonary Resuscitation certifications, and Pediatric Advanced Life Support. This was followed by individual skills training, to include marksmanship training with the Laser Convoy Counter Ambush Training System, and Army driver's license testing.

Third quarter began by ramping up for the unit's 2015 annual training in June. This included the APFT, weapons qualification, and equipment maintenance. June was an

action-packed month as the 144th completed its annual training in Dugway, Utah. The 144th provided both the medical training and real-world, medical support for the 1457th Engineer Battalion. The 144th also provided Combat Lifesaver Course and Tactical Combat Casualty Care training to roughly 700 Soldiers of the 1457th. In order to continue to hone all aspects of medical care, the physicians and PAs developed a large number of patient-care scenarios starting with the point of injury, through care en route to initial stabilization treatment, labs, x-ray, dental and behavioral health as needed and 72 hours of patient-hold time. These scenarios were constantly being injected during down time, to include night operations.

During annual training, the 144th ASMC had the opportunity to work with two different air-ambulance companies, DET 1, C 1-171st and DET 2, C 1-159th. They were able to not only receive patients, but were able to package and medevac those patients that needed higher levels of care. These scenarios were of such clinical quality and relevance that the assessment team brought copies of the x-ray portions back, as it is difficult to obtain highquality, de-identified x-rays for use in training.

The end of FY15 culminated with the 144th ASMC change of command ceremony, with Maj. Marcus Wisner relinquishing Command to Maj. Patricia Brown.





144th Area Support Medical Company

Maj. Brown teaching an airway-intervention class to Staff Sqt. Judd, Sqt. Hunter, and other Soldiers of the 144th ASMC. The 144th ASMC worked with DET 1, C 1-171st and DET 2, C 1-159th to increase proficiency in patient handoff and Air MEDEVAC 101 for both units. SGT Muir, SPC Gutierrez and other members of the 144th work with DET 1, C 1-171st Soldiers during a patient handoff.

ASMC

The 653rd Trial Defense Team, under the command of Lt. Col. Paul Waldron, provides support in trial defense counsel support to Soldiers in Utah, Idaho, Nevada and Oregon. Utah's Trial Defense Team had several personnel changes. Maj. Michael Edwards joined the team early this year. 1st



Lt. Benjamin Lakey completed JAG Officer Basic Course (JAOBC) then transferred to the 204th Maneuver Enhancement Brigade. Staff Sgt. Charles Johansson transferred to Maine to attend law school.

In the last year, more units and Soldiers have been made aware of the services provided by the 653rd. In FY 15 the 653rd have worked with about 25 Soldiers on a variety of matters. Some of these matters included commissioned officer Withdrawal of Federal Recognition (WOFR) Boards, 15-6 investigations, Financial Liability Investigation of Property Loss (FLIPLs), reliefs for cause from AGR service, and 17 involuntary separations. The 653rd works hard to ensure that the Soldiers of the Utah Army National Guard receive proper justice, due process, and adjudication on all of the matters we help our clients deal with. We will continue to provide our high-quality, defense services to Soldiers as the need arises.

653rd Trial Defense

TDT

Lt. Col. Paul Waldron, left, at Marine Corp Barracks in Washington, D.C.

The 1993rd Contingency Contracting Team is under the command of Maj. Corey Davis and Sgt. 1st Class Joseph Warby. It has been a year of training and transition for the 1993rd. The majority of the efforts from the 1993rd in Training Year 2015 have been to continue individual and collective contracting training. Soldiers in the 1993rd continued to complete the various Defense Acquisition Training courses in order to complete the requirements to obtain the next level of certification in government contracting to better help the unit's mission and the mission of the Utah National Guard.

The year of transition was the change in leadership with Maj. Shan Grimmius moving to another position within 97th Troop Command and the arrival of Maj. Corey Davis as the new Team Leader. The 1993rd also saw the addition of two other officers to include Capt. Mack Steele and 1st Lt. Joseph Petersen to fill the officer positions within the team. The noncommissioned officers still include Sgt. 1st Class Joseph Warby, Staff Sgt. Brain Walker, and Sgt. Daniel Christensen.

The 1993rd continuously supported the Office of Purchasing and Contracting in the U.S. Property and Fiscal

CCT

Office for Utah, 97th Troop Command, and the Homeland Response Force mission in various training exercises throughout the year.





1993rd Contingency Contracting Team

Sgt. 1st Class Joseph Warby, right, pass a document for review to Spc. Ashton Zimmerman. Warby practices at the Weap Qual Range.









204th Maneuver Enhancement Brigade

Soldiers with the 1457th Engineer Battalion conduct sling-load training with the 211th Aviation at Dugway Proving Ground (DPG), Utah, June 2015. 204th MEB commander conducts grenade training at Camp Williams.

MEB

A maneuver enhancement brigade (MEB) is a selfcontained, modular, and multifunctional support brigade customized to meet whatever mission it receives. The 204th MEB of the Utah Army National Guard meets all of these criteria and during fiscal year (FY) 2015 demonstrated its versatility and functionality executing many such missions. Led by command team Col. Thomas Fisher and Command Sgt. Maj. Richard Thalman, the Soldiers of the 204th were constructively engaged making 2015 a busy and productive year.

Members of the brigade staff participated in the Unified Challenge 15.4 Simulation Exercise (SIMEX) at Fort Leonard Wood in June 2015. The SIMEX supports the TRADOC commander's FY15 Army Experimentation Plan along with the Mission Command Battle Laboratory and Army Capabilities Integration Center and focuses on the required capabilities from the Army Operating Concept. This is the fourth rotation for the 204th at this exercise and has allowed the brigade to showcase the capabilities of the MEB to the rest of the Army as well as hone the staff on MEB operations.

The 204th will be the lead organization and mission command for the Department of Defense (DOD) Humanitarian Mine Assistance (HMA) program African Command is developing in Morocco, Utah's sister nation in the State Partnership Program. The DOD HMA program assists nations plagued by land mines, explosive remnants of war and aging/obsolete ammunition stockpiles by executing the trainer programs of instruction designed to develop indigenous capabilities for a wide range of HMA activities. This new mission saw the 204th traveling to Germany and Morocco this past year to develop the program and prepare for the training events in FY16 through FY20. This is an exciting mission for the brigade and will showcase its versatility as a headquarters

and will allow the brigade to work in a joint environment with the Utah Air National Guard Explosive Ordinance Disposal

The MEB conducted home station annual training (AT) at Army Garrison Camp Williams, Utah. The home station AT targeted individual Soldier skills and allowed the members of the 204th to hone many traditional Soldier tasks. Members of the staff worked out of the tactical operations center using the Command Post of the Future simulating defensive operations. Many of the other Soldiers participated in convoy training, communications training, tactical road marches, hand-grenade ranges, and attended the combat-lifesaver course. They also brushed up on Chemical, Biological, Radiological, and Nuclear (CBRN) training on CBRN equipment, reviewing decontamination techniques for individuals and equipment.

A last-minute mission for 28 members of the 204th came in August when asked to support the 2nd Infantry Division during the Ulchi Freedom Guardian (UFG) exercise in the Republic of South Korea. This opportunity was educational for the active-duty Soldiers of 2nd ID to better understand the role of a MEB as it manages the division support area.

MEB Deputy Commanding Officer Maj. Woodrow Miner said, "The staff that went to Korea provided valuable insight to 2nd ID on MEB capability."

The MEB staff was able to take lessons learned from the SIMEX and apply them to UFG making for a successful and educational experience for all involved.

The 204th MEB continues to be a vital asset to the Utah Army National Guard. With its ability to conduct military support of civil operations and manage area operations with service support units, having the MEB is integral to the UTNG's ability to perform its primary mission of domestic response.

The 489th Brigade Support Battalion supported multiple state and local missions during the 2015 training year. As the principal logistics support unit of the 204th Maneuver Enhancement Brigade, the 489th supported the 204th MEB throughout the training year including the 1457th Engineer Battalion's annual training in Dugway, Utah and the 204th's SIMEX in Fort Leonard Wood, Mo.

Additionally, the 489th BSB served as the primary logistics support unit for the Utah Homeland Response Force (HRF). The 489th provided logistics support for exercise Vigilant Guard and the HRF Ex-Eval in November 2014. The 489th conducted a HRF centric deployment exercise in August 2015 and supported various HRF activities including the supply of the decontamination site, distribution activities, mayor's cell administration, and logistical planning.

In addition to conducting realistic training, the 489th BSB conducted several team-building and family-support activities. The brigade cake auction raised more than \$3000 to support its family readiness.

The 489th BSB hosted the 3rd Annual Logistics Regimental Dinner in October 2014. This dinner serves as the social hub for professional logisticians within the Utah Army National Guard. This dinner and its accompanying awards ceremony recognizes excellence in logistics and reaches across all of the Utah Army National Guard's logistics community.

Alpha Company, 489th BSB conducted several field exercises during the year including sling-load training, water-purification exercises and a distribution rodeo testing the individual- and squad-level skills of its Soldiers.

Bravo Company, 489th BSB conducted annual training at Camp Beauregard, La. Bravo Company provided full-spectrum, maintenance support for several Louisiana National Guard battalions while simultaneously training on force-protection activities.









489th Brigade Support Battalion

Soldiers with Headquarters, Headquarters Company, 489th Brigade Support Battalion (BSB) complete the Tactical Operations Center) set-up at Camp Williams' machine gun range in April. Staff Sgts.

Madsen and Hadlock recover HHC, 489th's connex using a Container Handling Unit during recovery operations. Sgt. 1st Class Prince giving Very Small Aperture Satellite Terminal operator training to Alpha Company in July. Alpha Company sling-load training with Aviation assets in June.

BSB

During 2015, the 1457th Engineer Battalion had one of its most productive and successful training years since its deployment to Iraq in 2003-2004. Not only were the line companies engaged in real-world scenarios like the Hilldale Flooding response and the 116th Engineer Company's notification of deployment to Kuwait, but it raised the bar with regards to realistic combined-arms exercises. In order to accommodate Utah's largest deployment in more than three years, the 1457th developed an intricate plan to train and evaluate the company's unique needs throughout the year. This training culminated at Dugway Proving Ground (DPG) in a combined-armed exercise that included Army, engineer, aviation, medical, special-forces, and signal-company units. Finally, during this period, the 1457th was awarded the Walter T. Kerwin Award, recognition as the best battalion in the country for Training Year 14.

The 116th Engineer Company was notified of deployment in thefall of 2014 and spent the year preparing and training for its mission overseas in Kuwait. Its culminating event took place at DPG during annual training (AT) in June where dozens of Soldiers were trained with hundreds of hours of "stick time" needed to be proficient in all the heavy construction and transportation equipment they own. Additionally, Soldiers were able to improve many critical roads to the base and construct a tank crossing deemed the highest priority project for DPG. The 116th federalized on Oct. 1, and moved to Fort Bliss, Texas, for further training and final preparation for its deployment.

The 118th Sapper Company had 50 Search and Extraction (S&E) members support and participate in Vigilant Guard and the external evaluation. The S&E teams and Air Force medics worked rubble-pile scenarios and hoist training at Task Force 1 training site in Magna. The S&E teams worked a heavycollapse structure in level C Personal Protective Equipment. Teams conducted hasty searches, secondary searches, shoring, breach and breaking, rope operations, and lift and hauling associated with their mission downrange. The S&E teams received excellent marks on the evaluation putting members on top as one of the best S&E teams in the country. On Sept. 16, 10 members of the 118th were sent to the flooded town of Hilldale, Utah as part of the Homeland Response Force S&E team. During its three-day tour more than 15 miles of area was searched for the missing boy, Tyson Black. Searching on hands and knees through creek bottoms and Tamarisk-filled areas, the team was methodical in its search and assisted local authorities in its efforts. The 118th performed three days of combat operations during AT at DPG, culminating with a combined-arms breach. The platoon-level operations included patrolling, advanced-rifle-marksmanship training, and a combined-arms-wire breach with aviation-fire support. The combined-arms breach incorporated coordination between air and ground forces adding another dimension that has not been trained for several years. The breach also incorporated the five fundamentals of breaching: Suppress, Obscure, Secure, Reduce, and Assault.



continued on following page

The 624th Engineer Company had a very successful training year focused on the improvement of Camp Williams training areas and garrison facilities. They worked closely with DPW to provide concrete walk ways and water diversion around the new running track and the old billeting office, remodeling of the Officer Club's kitchen, updating electrical wiring and adding a new sprinkling system. In addition several drills were spent improving the IED lane to provide realistic training for all Soldiers, assisting with electrical projects at Draper Headquarters and constructing a tank crossing at DPG. The annual Hammer Stakes competition was held in Vernal and was a great success.

Forward Support Company (FSC), 1457th maintained a strength of 100 percent and supported units and major commands throughout the state. During annual training at DPG, the FSC distributed 15,000 gallons of fuel to multiple units, as well as hauled and delivered more than 350,000 rounds of ammunition. The maintenance platoon repaired three pacing items and completed more than 900 man-hours of work-order services and repairs. The field-feeding section averaged 600 meals per day supporting both engineer and aviation units with a seven-man crew. The FSC combined

logged 3,400 hours of operation on equipment without accident to equipment or personnel.

During Training Year 2015, Headquarters, Headquarters Company (HHC) had great success. 1st Sgt. Raymond Loy represented the battalion at the Best Warrior Competition in the 1st Sgt. category and went on to compete very well in the state competition. In March, HHC integrated Family Readiness Group (FRG) and Weapons Qualification in a unique way. The FRG provided hot chili and family members were able to see first-hand what it takes to qualify on the weapons systems through some live training of their own. The field training at Camp Williams provided a walkphase for the new Drash system tactical operations center configuration that included a separated, secret area and briefing room enabling staff elements with a better and more secure operating environment. AT at DPG was a high-operations, training scenario that included combined-arms exercises with air support and sling-loading, air-evacuation training that culminated with a mass-casualty exercise. In August, HHC hosted the annual Engineer Regimental Dinner at the Alpine Art Museum in Alpine, Utah, where many Soldiers and civilians were recognized for their outstanding contributions to the Engineer Regiment.





The 1457th Engineer Battalion is awarded the Walter T. Kerwin Award. A 116th Engineer Company Soldier operates a grader smoothing road base at Dugway Proving Ground, Utah in June 2015. Soldiers with the 1457th receive weapons training during annual training in June at Dugway Proving Ground.





Sgt. Richard Stanger translates during Central Accord 2015 in Libreville, Gabon, May 14. Soldiers meet with a village elder during Panther Strike Exercise at Camp Williams, Utah

300th Military Intelligence Brigade

The 300th Military Intelligence Brigade (MI) (Linguist) and subordinate Utah battalions, the 141st MI Battalion and 142nd MI Battalion, continued the legacy of excellence in language and military intelligence during 2015. The 300th MI is an integrated partner within the Army Intelligence Enterprise and aligned with the U.S. Army Intelligence and Security Command to provide regional language and cultural expertise and well as intelligence support to critical-mission requirements around the world.

Units of the 300th MI continue to be sourced for mobilizations, real-world missions, and overseas deployment training (ODT) to provide translation/transcription, intelligence collection and production as well as maintaining readiness in support of critical linguist requirements and deployments in support of National Security.

The brigade saw off 44 Soldiers currently deployed to Afghanistan, Djibouti, Kuwait, Iraq, Turkey, and other middle eastern countries in support of counterintelligence and linguist operations. The brigade also welcomed home 34 deployed Soldiers after they successfully completed their MI operations in Afghanistan, Bahrain, Kosovo, and Kuwait.

More than 165 brigade Soldier-linguists supported ODT missions to every major combatant command in 21 countries. Additionally, more than 30 Soldiers provided local language support to the World Health Organization and Reach Language Support Program throughout the year.

In November, 200 MI Soldiers participated in Vigilant Guard 2014 where they exercised the brigade's ability to support Joint Force Headquarters and Joint Task Force. They also augmented Utah's 151st Air Refueling Wing in support of reception, staging, onward movement and integration for units coming from outside of Utah.

During 2015, the brigade conducted 37 intensive, local, language-training courses with a total throughput of 172 brigade Soldiers. These opportunities immerse Soldiers in authentic, native-language experiences and greatly improve language ability as well as cultural awareness, critical for their jobs. The brigade maintains a high level of language proficiency across 26 languages.

In June, the 141st MI hosted Panther Strike at Camp Williams, Utah. This year, more than 550 MI Soldiers and

Military Intelligence **Operations**

Airmen, including active duty, Guard and Reserve, from 26 units and 17 states, along with U.S. military personnel, and coalition partners from Australia, Canada, Great Britain, and New Zealand participated in the exercise. For the first time at this level the Director of the Defense Intelligence Agency, Lt. Gen. Vincent Stuart attended a training day and was impressed with the level of integration of a multinational interrogation.

The 300th MI had 53 members participate in a patching ceremony conducted by the commanding general of the 101st Airborne Division (Air Assault). This multi-component unit (MCU) is a new and innovative concept to test the ability of the Reserve Component to augment and support active Army divisions to replace critical enablers cut from the activeduty structure due to budget constraints. The 300th MI was selected by the division to support this initiative to capitalize on its significant linguist and intelligence expertise.

The 300th sent a team of intelligence professionals to participate in the second annual event, Joint Interagency Intergovernmental Multinational Daring Fox 2015 held at Camp Zama and Sagami Depot, Japan. The five-day event hosted by U.S. Army Japan, DF-15 consisted of 30 threeperson teams, all competing for the honor of being crowned as the premier MI team. Team 8, who represented the 300th MI and Utah's Joint Forces Headquarters, earned the honor and its overall victory for the entire competition.

The 141st, 142nd, 223rd, 260th and 341st MI Battalions of the 300th MI Brigade implemented a force-design change on Sept. 1, 2015. This new structure resulted in the reflagging of eight of the 10 existing companies and the addition of two new Intelligence Coordination Detachments for the 141st and 142nd. This force design change provides additional signals intelligence and human intelligence collection capacity to each battalion while maximizing the counterintelligence capacity.

In June, Lt. Col. Shahram Takmili relinquished command of the 142nd MI to Lt. Col. Brent Baxter. The retirement of Col. Derek Tolman and Command Sgt. Maj. Stephan Vogl, former commander and command sergeant major of the 300th MI, respectively also took place in 2015.

Headquartered in Orem, Utah, the 141st Military Intelligence Battalion (Linguist) consists of a headquarters company and four military-intelligence companies stationed in Draper, Orem and St. George. The battalion provides language and intelligence support to the Army, with linguists capable of communicating in 33 different languages, and intelligence capabilities in Human Intelligence (HUMINT), and Counterintelligence (CI). In addition, the battalion is trained and ready to support domestic emergencies when called upon.

This year, 32 Soldiers participated in languageimmersion training in eight countries including: Taiwan, France, Spain, Germany, Brazil, South Korea, Peru and The Netherlands. These opportunities immerse Soldiers in authentic native language experiences and greatly improve language ability as well as cultural awareness, critical for their job. In addition to immersion training abroad, another 59 Soldiers participated in over 28 intensive, local-language courses.

The 141st also serves as a unique contributor of language capabilities in supporting Army exercises. During 2015, the battalion to provide worldwide linguist and intelligence support, sending 76 Soldiers to 12 different countries, including: Gabon, Italy, South Korea, Malaysia, Morocco, Saudi Arabia, Thailand, Holland, El Salvador, Qatar, Japan, and Zambia.

During 2015, 35 Soldiers deployed: six to Bahrain, six to Iraq, one to Djibouti, and 22 to Afghanistan. The 141st also saw four Soldiers return home after successful, yearlong deployments to Afghanistan and Kosovo.

In June, the battalion hosted Panther Strike at Camp Williams, Utah. Panther Strike is an ongoing, military-intelligence-training exercise aimed at offering a realistic, multi-disciplined training incorporating human intelligence, signals intelligence, counterintelligence, and imagery intelligence, all trained concurrently from the team level up to the Brigade Combat Team (BCT) and S2 level in a deployment-based scenario. This year nearly 750 military intelligence Soldiers and Airmen, including Active Duty, Guard and Reserve, from 26 units and 17 states, along with several trainers, support personnel and intelligence professionals, U.S. military personnel, and coalition partners from Australia, Canada, Great Britain, and New Zealand participated in the exercise. The 141st worked for over a year to plan and prepare, and the resulting success of the exercise brought very positive, national-level attention and contributes to improving intelligence training throughout the Army.

The 141st Military Intelligence Battalion (Linguist) continues to provide valuable intelligence support worldwide, making it a viable asset in our nation's defense.







141st Military Intelligence Battalion

Soldiers with the 141st MI conduct a foot patrol during Panther Strike Exercise at Camp Williams, Utah. A 141st Soldier, Sgt. Maciel, questions a role player during Panther Strike Exercise. A Black Hawk helicopter carries 141st Soldiers over Forward Operating Base to isolated outpost, during Panther Strike 2015. This is the largest MI exercise held in the United States.

For the 142nd Military Intelligence Battalion, based out of Salt Lake City, 2015 was a year of significant change. For the first time since 1989, the 142nd underwent a massive change to force structure that has been in the works for the better part of the last decade. As a result of the Army's forcedesign-update process, a new Modified Table of Organization and Equipment published that resulted in the reflagging of four of the five existing companies and the addition of a new Intelligence Coordination detachment. The 142nd still maintained units that were geographically dispersed within the major population centers of Salt Lake City, Draper, Ogden and Logan, but the composition of the militaryintelligence-warfighter function expanded in the discipline of signals intelligence while it contracted in the field of counterintelligence.

Another significant shift came in the form of a change of command for the battalion. In June, 2015, Lt. Col. Shahram Takmili relinquished command of the battalion to Lt. Col. Brent Baxter. Lt. Col. Takmili served faithfully and focused on recruiting and retention as well as increasing readiness levels in order to prepare for the force-structure change. Lt. Col. Baxter took command while also serving as the deputy G1 for the Utah Army National Guard and has a long history with the 300th Military Intelligence Brigade. His experience with the G1 prepared him to assume command of the battalion during a time of major modifications to personnel.

Throughout all of the changes during the last year, the 142nd has still been relevant across the military and intelligence enterprise. The battalion deployed small groups of Soldiers supporting two mobilizations to the Middle East. In total, 12 linguists have deployed to various middle-eastern locations to support special operations missions and 12

counterintelligence agents have deployed to Iraq to help with force-protection objectives in support of Operation Inherent Rescue. Both groups are part of ongoing efforts to increase stability in the region and counter the growing threat of influence from the extremist Islamic State.

Staying true to the 142nd's rich, linguist heritage, many of our linguists spent time on overseas-deployment-training missions to various locations around the world in order to strengthen cooperative regional agreements and relationships with other countries and their militaries. Many of these training exercises are enduring programs like Central Accord in Gabon, Phoenix Express in the Mediterranean, Orient Shield in Japan, Beyond the Horizons in El Salvador, and African Lion in Morocco--to name a few.

Being citizen-Soldiers in the Utah National Guard also afforded the 142nd with opportunities to serve those that live in our communities. The year 2015 was no different and the battalion was able to support four Utah-Honor-Flight events. The Utah-Honor-Flight program is funded through charitable contributions and provides a unique and well-deserved experience for World War II Veterans to fly back to the Washington, D.C. area to visit the memorial erected in their honor as well as other significant sites. During the departure and return ceremonies, 142nd Soldiers were able to provide some logistical assistance to these Veterans as well as mingle and hear about their personal, service-related experiences.

Regardless of change, the 142nd remains committed to its linguist heritage while efficiently training intelligence professionals to meet the needs of the Army. The battalion is continually dedicated to producing strong leaders, well-trained Soldiers and well-prepared families, all while strengthening our communities.









142nd Military Intelligence Battalion

Team 8 consisting of SFC Kenneth Peiffer, SFC Joshua Bos, SSG Christopher Caldwell, and their mentor SFC Jon West, competed against 29 other teams and set themselves apart as the premier Military Intelligence team by winning Daring Fox competition 2015 at Camp Zama, Japan. Soldiers with the 142nd MI help World War II Veterans prepare for departure to Washington, D.C. on a Utah Honor Flight where they will tour several memorials dedicated to their service. Utah Army National Guard Sgt. Keith Albretsen (left) interprets Japanese and English in Sapporo, Japan, during Orient Shield 14. Sgt. Keith Albretsen interprets Japanese and English for U.S. Army Staff Sgt. Rafael Nunez during Orient Shield Oct. 28, 2014.

MI

Fifty-three Utah Guard members of the 300th Military Intelligence Brigade realigned to the 101st Airborne Division (Air Assault) as Commander Maj. Gen. Gary J. Volesky conducted the "Old Abe" patch ceremony at Tarbet Field on Camp Williams June 19, 2015.

"Today we get to welcome Soldiers from the Beehive State as they are assigned to the 101st Airborne Division Air Assault as part of the Army's multi-component-unit redesign," said Volesky. "This patching ceremony continues the progress that we have made over the past 14 years of completely integrating the active, Reserve, and National Guard components as we continue to prepare to deploy, fight and win."

The multi-component unit (MCU) is a new and innovative concept to incorporate Reserve and National Guard elements to replace critical enablers cut from the active-duty structure due to budget constraints. These members realigned to the 101st Airborne Division, an active-duty unit stationed at Fort Campbell, Kentucky, as it converts to an MCU Division Headquarters that mans, trains, and equips U.S. Reserve and Army National Guard (ARNG) elements.

The 300th Military Intelligence Brigade was selected by the division to capitalize on its expertise and considerable wartime experience gained during the War on Terrorism. "They are the best that the United States Army has to offer with regards to the military intelligence profession," said Utah National Guard Adjutant General Maj. Gen. Jeff Burton. "For a combat commander, there is nothing more important than actionable intelligence."

The 101st Airborne Division will become the first division headquarters in the Army to fully integrate the ARNG with Soldiers from Wisconsin and Utah into their Modification Table of Organization and Equipment to close operational gaps in mission-command capacity, and establish a cohesive, fully capable headquarters that can execute assigned missions. The division will also provide lessons learned and feedback setting favorable conditions for the MCU headquarters' conversion of the remaining Army divisions.

The soldiers of the 300th MI, while realigning to the 101st AD, will remain part-time, National Guard service members with duty here in Utah. These Utah intelligence specialists stand trained and ready to support the 101st in its future missions.

"The Soldiers joining us today will be assigned to our division's intelligence section, and train with us for our next rendezvous with destiny," said Volesky. "We say intelligence drives operations--well today, the Screaming Eagles are going to put them in the driver's seat."





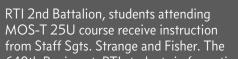


Det. 2, HHB, 101st Airborne Division

Utah Guard members formerly from the 300th Military Intelligence Brigade now proudly bear the 101st Airborne Division (Air Assault) patch after a patching ceremony June 19, at Camp Williams, Utah.

MI







640th Regiment, RTI students in formation prior to conducting a land-navigation course at Camp Williams.

RTI Training

640th Regiment, Regional Training Institute

The 640th Regiment (Regional Training Institute) is commanded by Col. William French and Command Sgt. Maj. Spencer Nielsen. The organization is composed of four training battalions and a headquarters detachment with 146 personnel assigned. More than 125 full-time employees perform duties at the 640th RTI as instructors, support staff, or contracted employees to ensure the unit meets its day-to-day state and federal mission requirements.

The 640th RTI continues to provide the most rigorous and relevant training possible. Despite fiscal constraints, Total Army School System (TASS) rebalanced and reduced attendance, more than 3,000 student-Soldiers have graduated from 640th RTI courses.

The 640th RTI was awarded the title of Institute of Excellence. Administrative and logistic support processes are intensely evaluated and classroom observation, student- and instructor-focus groups are conducted.

The TASS Phase 2 administration and barracks project was officially opened in June 2015 with a total cost of \$22 million. The admin building is a 53,000 square-feet, two-floor structure, providing high-tech classrooms, modern offices, two conference room areas, break room and modern dining facility (DFAC). The DFAC is a state-of-the-art kitchen, cafeteria, and modern-era eating area allowing up to 300 student Soldiers to dine on main floor and the capacity to sit another 100 on its mezzanine level. The DFAC provided in excess of 238,000 meals in 2015. The barracks is a three-story facility with more than 17,500 square feet per floor, 78 individual rooms, nine bays that accommodate eight Soldiers per bay and a total capability to quarter 150 Soldiers comfortably.

The 1st Battalion, 640th Regiment (NCOA), is commanded by Commandant, Command Sgt. Maj. William Ewert. The 1st Bn received a 100 percent on its accreditation inspection in February 2015. The 1st Bn conducted 12 iterations of Warrior Leader Course (WLC) and nine iterations of Battle Staff Noncommissioned Officer Course (BSNCOC). 1The 1st Bn provided mobile training teams to the Alaska National Guard to assist with WLC and to Florida to assist SOCOM and USAR to train 32 BSNCOC students, graduating a total of 1,420 students

out of the 1,750 that attended WLC and BSNCOC.

The 2nd Battalion, 640th Regiment (Modular) is commanded by Lt. Col. Ryan King. The 2nd Bn primarily instructs 25 Career Management Field courses of 25U Signal Support System Specialist and 25B Information Systems Specialist. It also instructs Army Basic Instructor Course, Small Group Training Instructor Course, all state-directed courses including Bus Driver Training Course, Officer Candidate School Pre-phase, Small Unmanned Aerial Systems and other training missions as directed by the adjutant general.

The 3rd Battalion, 640th Regiment (Field Artillery) is commanded by Lt. Col. Steven Brenchley. 3rd Bn provides training to FA related courses including 13B Cannon Crewmember, 13D Advanced Field Artillery Tactical Data Specialist, and 13F Field Support Specialist. The 3rd Bn conducted two live-fire exercises, expending more than 700 rounds without a mishap. It provided assistance via MTT or individual instructors to RTIs in Kansas, Texas, and North Carolina. The 3rd Bn graduated 107 students out of 108 that attended FA related courses during FY 2015.

The 4th Battalion, 640th Regiment (Military Intelligence) is commanded by Lt. Col. Kier Scoubes. The 4th Bn earned 100 percent during their accreditation in February 2015. This year marks the battalion's 10th anniversary of its activation. The 4th Bn provides instruction of MI courses of 35M Human Intelligence Collector, 35F Intelligence Analysts, and 35P Cryptologic Linguist Advanced Leaders Course, and MI-Senior Leader Course. The 4th Bn graduated 208 students in MI related courses.

Headquarters, 640th RTI continues to be the MI Subject-Matter-Expert Cell for National Guard Bureau (NGB), providing liaison support to Fort Huachuca, Defense Language Institute and NGB; oversees National Guard institutional training for MI, training allocations for course managers, reviews course management plans and programs of instruction, and is the designated representative for all NGB MI training. Additionally, this cell has provided oversight for language training at the 640th Regiment.







Utah Training Center-Camp Williams

Training Center

Ribbon-cutting ceremonies at Camp Williams for the new Sunrise Hall chapel, Bachelor's Enlisted Quarters, and Sergeants Major Quarters.

Camp Williams has had a busy year and received a muchneeded face lift. Several construction projects finished and are now serving guests of Camp Williams. The completed projects include the new Bachelor's Enlisted Quarters (BEQ), Sergeants Major Quarters, the Total Army School System (TASS) Phase II and barracks, and a new chapel named Sunrise Hall. The new facilities have already improved the look and feel of Camp Williams and have brought more Soldiers here to train.

Camp Williams hosted the National Guard Best Warrior Competition in June.

Utah National Guard members, families, friends, and guests gathered at Camp Williams Sept. 19, for Governor's Day. Thanks to creative thinking, extensive planning, teamwork, and increased infrastructure, Governor's Day was a safe, patriotic, and fun day for all who attended.

This year was also a benchmark year for Camp Williams and the surrounding area. After years of effort, Camp Williams was finally approved by the Assistant Chief of Staff for Installation Management (ACSIM) to participate in the Army Compatibility Use Buffer (ACUB) program. Camp Williams now has a seat at the table to compete for federal funding to assist the ACUB partners in managing encroachment along the borders in order to preserve the ability to train and ensure the safety of surrounding communities. The Camp Williams ACUB was awarded \$2 million of fiscal year 2015 funds to begin the buffering process. Herriman City, an ACUB partner, will use the funds to purchase land/easements from willing landowners along the north border of Camp Williams. Other ACUB partners include the Conservation Fund, Eagle Mountain City, and the U.S. Department of Agriculture.

Camp Williams is an extremely active installation and provides ranges, terrain, and facilities not only for all the

Soldiers of the Utah Army National Guard but to all branches of the military. Due to the unique similarities to many foreign areas in which our nation is currently engaged, Camp Williams has become the training center of choice for many deploying units to conduct pre-deployment training. Because of the growing development along the borders, commanders frequently are required to choose between being sensitive to the quality of life of the communities surrounding Camp Williams and meeting training and testing requirements. This is referred to as encroachment.

In December 2002, Congress provided legislative authority that allows military departments to partner with government or private organizations to establish buffer areas around active training and testing areas. This authority entitled agreements to limit encroachments and other constraints on military testing, training and operations. The Army created the ACUB Program to implement these authorities.

The ACUB program allows installations to work with partners to encumber off-post land to protect habitat and buffer training without acquiring any new land for Army ownership. Through ACUB, the Utah National Guard reaches out to partners to identify mutual objectives of land conservation and to manage development of critical, open areas. The U.S. Army can contribute funds to the partner's purchase of easements or properties from willing landowners. Establishing buffer areas around Army installations limits the affects of encroachment and maximizes land inside the installation that can be used to support the installation's mission and improves the quality of life of the surrounding communities.

Overall, Camp Williams and the Soldiers of UTC are doing a great job of pushing ahead and improving the quality of life for everyone that utilizes Camp Williams.







Medical Command

A Medical Detachment old-school ambulance parked next to modern civilian ambulances while participating in Vigilant Guard (Loan Peak Medical Center in the background). Maj. Colton Douglas and Sqt. Kevin Johnson perform a dental exam

in Morocco during African Lion exercise. Sqt. Frederick Litchard applies a tourniquet during annual training at Camp Williams. Spc. Michael Craig draws blood during a Periodic Health Assessment event at Camp Williams.



Medical **Operations**

The Medical Detachment's primary function is to facilitate the medical readiness of the Utah Army National Guard. Readiness as defined by the Oxford Dictionary as "the state of being fully prepared for something." That "something" as it pertains to Utah's warriors, is a force void of any medical limitations that would prevent it from promptly mobilizing for war, national and/or domestic emergencies or as otherwise required by law. As of the latest data, the Utah Army National Guard continues to lead all states and territories in medical readiness with an astonishing ready rate of 92 percent!

With such impressive results, you would think that it is time to put this process on cruise control and maintain the success that we have but such thinking didn't achieve these results! Success and progress share more than just the last three letters--they are inseparable. One cannot exist without the other. Progress dictates that the Medical Detachment must seek constant improvement and find more innovative ways to meet the mission. With that in mind, during Fiscal Year 15 the command has increased its ability to perform hearing exams

by 90 percent and increased its ability to perform dental exams by 80 percent. This significant step forward is the result of its vision to meet the most demanding medical readiness needs of the Soldiers and units that comprise the Utah Army National Guard.

Success and progress exists in both personnel and equipment. Medical Detachment recruits and retains the finest medical professionals in Utah. To make sure that these exceptional people have the tools to do their job, we have added a mobile, dental-exam trailer as well as a mobile, hearing-exam trailer during this past year. The ability to perform mobile-medical exams gives us the flexibility to better serve the needs of National Guard units whereever they train.

As we reflect further on the year in our rear-view mirror, we are proud to have contributed 14 medical professionals for another humanitarian and civic-assistance mission in our State Partnership Program in the kingdom of Morocco. Other notable events that challenged and motivated our Soldiers was the opportunity to provide medical support to such events as Vigilant Guard, National Best Warrior Competition and Panther Strike exercise.





Sgt. 1st Class Joseph Bowcutt at the annual Hurricane Mud Run starting line May 2015. Sgt. 1st Class Alan Vigil conducts a push-up contest at the Utah Youth Rugby 7's tournament Sept. 2015.

RRB

Recruiting and Retention Battalion

Fiscal Year 2015 was an eventful year for Utah's Recruiting and Retention Battalion. Lt. Col. Kenneth Verboncoeur conducted a change of command with Lt. Col. Jason Dougherty. The battalion's lines of effort focused on five key areas: officer and warrant officer strength, enlisted recruiting, Recruit Sustainment Program (RSP), marketing, and professional development. The Battalion worked cohesively to integrate operations, automation, personnel, supply, and marketing with officer and enlisted recruitment to meet and exceed its end strength. For the first time in many years, the battalion also exceeded its assigned-accessions mission. The battalion RSP earned both the national rankings of Number 1 Medium State and Number 2 Overall.

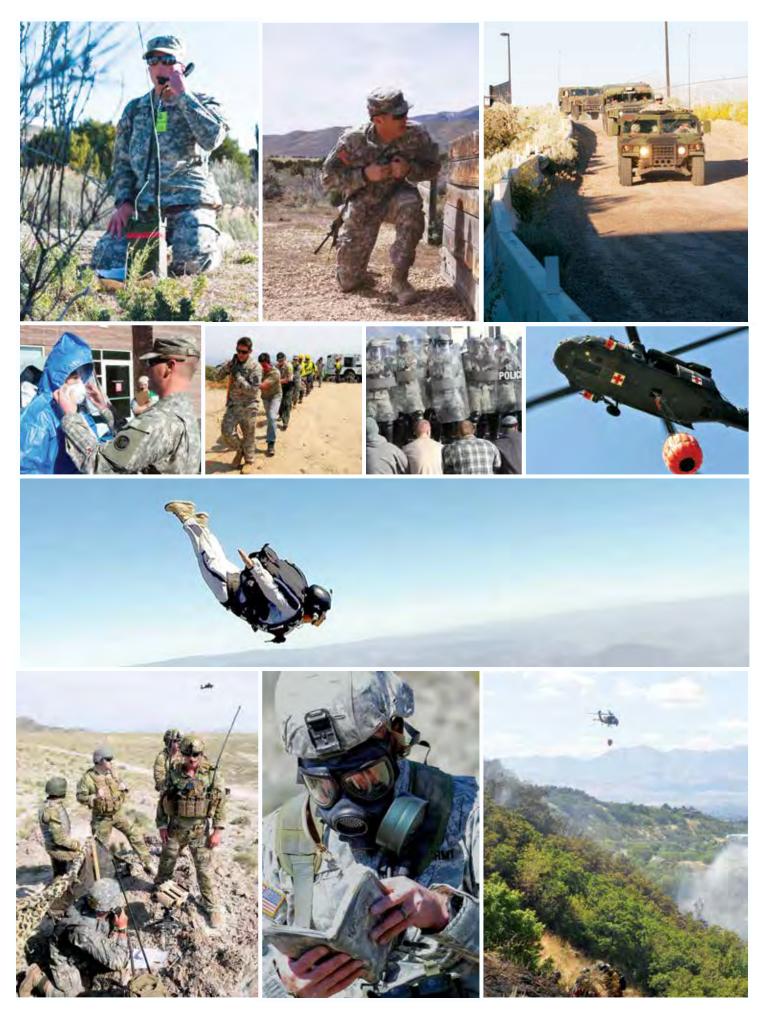
The Officer Strength Management (OSM) team's mission was broken into three areas of focus: basic branch, specialty branch and warrant officers. This year, officer recruiting was led by Maj. Michael Rhinehart. With the help of on-campus recruiters and the accelerated Officer Candidate Course, the OSM exceeded its mission, reaching 181 percent of their assigned goal. Specialty Branch recruitment, directed by Cpt. Andrew Jewkes, exceeded their goal by 12 percent. Warrant officer recruiting continues to be the main focus for the battalion, and a key focus for the state and National Guard Bureau. Twenty-five new, warrant-officer candidates were accessed into the Utah Army National Guard, but only 12 of 17 were able to attend Warrant Officer Candidate School this year, missing mission by two.

The battalion's enlisted recruiters once again achieved their goal to meet the end-strength-ceiling mission. This accomplishment now totals 17 years running, even after accepting a mission of 100 additional accessions from National Guard Bureau, 50 officially and 50 unofficially, for FY15. All

five teams focused efforts on major commands and high-school integration. For the first time in many years, multiple teams had all members of the team make and or exceed mission-congratulations to teams 2 and 4. Team 2 member, Sgt. Cody Wilcox, received Rookie of the Year for accomplishing 102 percent of his assigned mission. This year team 4, led by Master Sgt. Anderson outperformed its own aspirations, receiving accolades as Top Production Team. Team 4 member, Staff Sgt. Zachary Hyde, earned the Top Recruiter of the Year and earned the FY15 Director's 54 Award for being the Gold Level Top Recruiting and Retention NCO in the great state of Utah. The Recruiting and Retention NCOs working at the company level influenced the reenlistment rate to achieve 118.6 percent of the state's goal, and made the NGB goal of less than 18 percent attrition, finishing at 12.2 percent for the year.

The battalion's three RSP companies aided the adjutant general in his goal to have the finest National Guard units in the nation by preparing the finest new recruits for training. The battalion focused its efforts on initial entry training (IET) ship rate, RSP at-risk for drill attendance, RSP negative-end strength, shipper-quality-control rate, and enlisted training pipeline success rate. After a rough start, starting out the first quarter of the FY being ranked 7th in the nation, the RSP companies collectively averaged Number 2 in the nation for the year and Number 1 Medium State overall.

The battalion met, and in most cases, exceeded its goals this year. Enlisted accessions were 575/512, officers 99/57, retention 118 percent, first-term attrition 9.7 percent of a goal of less than or equal to 12 percent, and end strength 5526/5476. The Recruiting and Retention Battalion looks back at FY15 with great pride, while looking forward to the future with the resolve and motivation to do even better.



Hildale Search and Recovery

Soldiers with 2nd Battalion, 222nd Field Artillery assist first responders and search-and-rescue crews to locate victims of a flash flood that hit Hildale, Utah on Sept. 14.

State **Domestic** Response





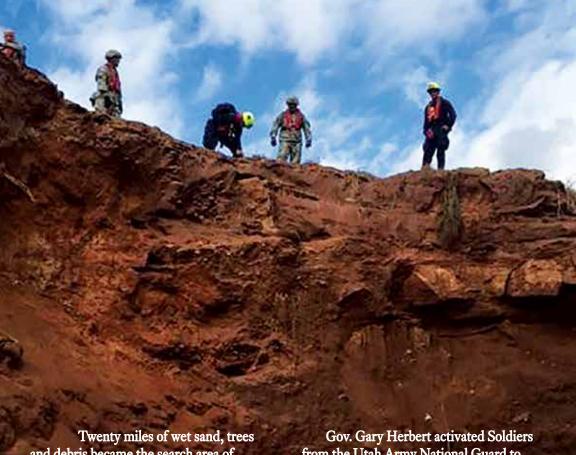












and debris became the search area of focus as Soldiers, first responders, a specialized urban search-and-rescue task force, volunteers and canine-search teams vigorously searched for six-year-old Tyson Black. Black was swept away with his family when a severe flash flood devastated the border towns of Hildale, Utah and Colorado City, Ariz., Sept. 14.

"Both Bravo Battery and our 213th Forward Support Company participated in the Hildale flood-search efforts," said Capt. Brian Yardley, assistant operations officer, 2nd Battalion, 222nd Field Artillery (FA) and officer in charge of the Soldiers during the search, "along with 10 Soldiers from 1st Battalion, 145th Field Artillery and 10 Soldiers from the 118th Combat Engineer (Sapper) Company giving us a total number of 46 troops, with a few replacements arriving midway [through] bringing us up to 51 Soldiers total."

from the Utah Army National Guard to assist in search and recovery efforts.

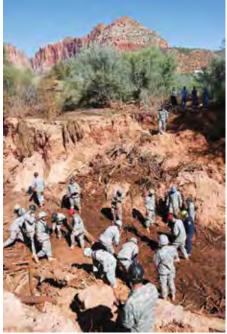
The Soldiers involved acted as a force multiplier allowing Utah Task Force 1 to break into multiple teams and cover more area as they searched for the missing victim.

"I think it was very helpful to the Incident Management Team to have 46 Soldiers they could count on to be there day after day," said Yardley. "It was hard to predict how many volunteers would come each day and how long they would stay."

The state mission of Bravo Battery is firefighting and while this mission was different the process of interagency coordination was parallel.

"They were able to assimilate with Task Force 1, quickly learn their procedures and tactics, and effectively assist them throughout the search," said Sgt. Austin Miller, B Battery, 2-222nd FA, who served as a team leader during the search.







The Hildale flood is a good example of why it is important to stay ready physically, mentally, and emotionally as Soldiers in the National Guard.

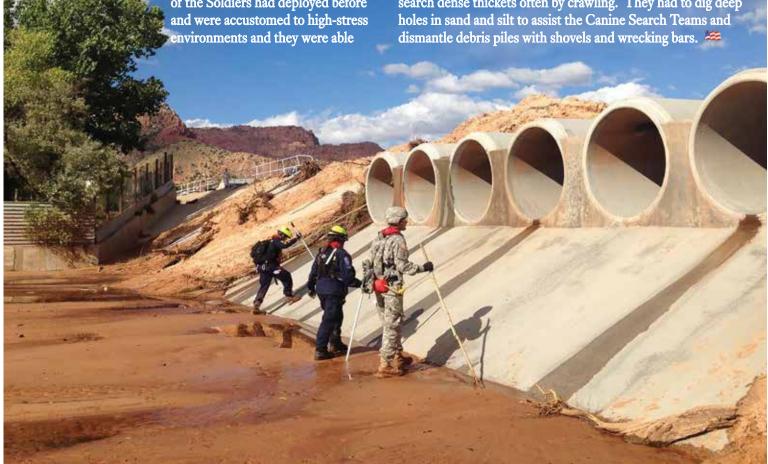
"We did not receive any specialized training for this exact incident, but as a trained and experienced combat unit we were

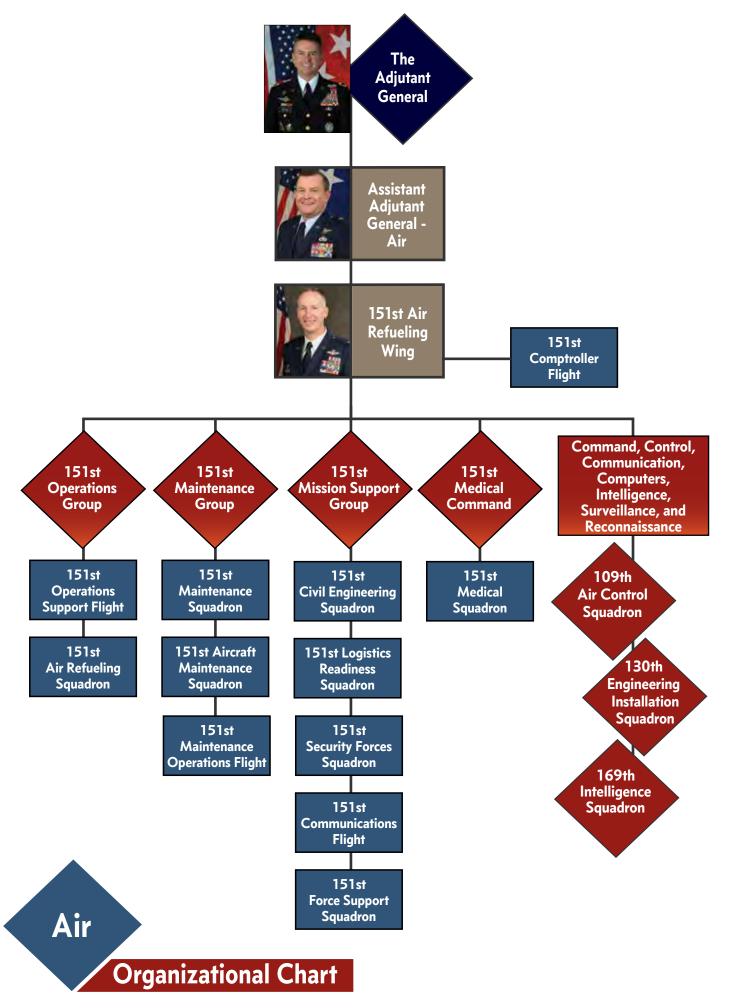
> able to be inserted into a situation and adapt to it," said Miller. "Some of the Soldiers had deployed before environments and they were able

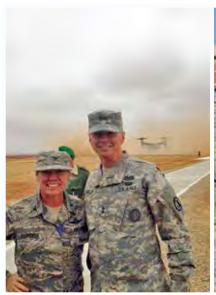
to teach other Soldiers so that our skills were implemented efficiently."

The search teams covered several miles each day through rough and muddy terrain, knowing that they were searching for the remains of a child with a hopeful family and community waiting for confirmation and closure.

The terrain was very challenging. The searchers had to search dense thickets often by crawling. They had to dig deep holes in sand and silt to assist the Canine Search Teams and









Maj. Gen. Jefferson Burton, Utah National Guard adjutant general, and Col. Christine Burckle, Joint Force Headquarters director of staff, visit Tan-Tan, Morocco, for the culmination of military live-fire and humanitarian efforts during African Lion, an annually scheduled, bilateral exercise. Retired Brig. Gen. Roland R. Wright is presented a flag by Maj. Gen. Jefferson Burton, (right), and Brig. Gen. David Fountain, assistant adjutant general for Air (left) during a base renaming ceremony held November 18. Wright's moniker was selected for the installation's new name based on his distinctive accomplishments and contributions to the legacy of the Utah Air National Guard.

Utah Air National Guard

For almost 70 years, the Utah Air National Guard (UTANG) has fostered a proud heritage of extending global vigilance, global reach, and global power for America. Current missions include training and operational aerial refueling, airlift and aeromedical evacuation, intelligence, air-traffic control, cyber infrastructure and information operations. More than 1,400 Airmen lend technical expertise and professionalism through military operations and daily activities designed to bolster state and federal projects and priorities.

The 151st Air Refueling Wing, UTANG's largest component, boasts highly trained aircrew teams, as well as specialized maintenance and support personnel. Col. Darwin Craig commands the wing, which includes KC-135R Stratotanker aerial refueling assets. The UTANG also includes four tenant units: the 101st Information Operations Flight, 109th Air Control Squadron, 130th Engineering Installation Squadron, and 169th Intelligence Squadron.

One of the most significant events of the year was a formal ceremony whereby the UTANG installation was renamed Roland R. Wright Air National Guard Base. The name change honors Brigadier General Wright, a combat pilot with a distinguished military career spanning more than three decades. Wright flew more than 200 combat hours in the P-51 Mustang during WWII and holds the distinction of serving as the first Chief of Staff for Air (Utah) from 1969 to 1976. More than 350 community guests and military members attend the dedication.

The UTANG personnel also contributed to the success of Vigilant Guard, an exercise involving Army, state, and federal-civilian-agency counterparts. Held across several Utah locations, the exercise was designed to strengthen cooperation and preparation efforts in advance of potential domestic response to a natural disaster.

International relations were fostered when Army and Air Force personnel deployed to Morocco to provide



UTANG

humanitarian support measures through African Lion, an annually scheduled, bilateral exercise. In conjunction with Moroccan Military Medical Services personnel, the Utah team provided dental, cardiovascular and optometry care for more than 3,600 medical patients. Work in remote villages included a senior leader morale visit by Maj. Gen. Jefferson Burton, Utah National Guard adjutant general; Command Sgt. Maj. Michael Miller; and Col. Christine Burckle, Joint Force Headquarters director of staff.

In July, the wing was evaluated under the new Air Force Inspection System by more than 70 visiting inspectors from Air Mobility Command and different major commands. The purpose of the inspection was to determine unit mission effectiveness and compliance. During the course of the Unit Effectiveness Inspection, which was deemed an overall success, more than a dozen team and individual exceptional performers were recognized by the inspectors for various accomplishments.

In August, key representatives from Joint Force Headquarters and the Wing met with senior National Guard Bureau leaders during the State-of-the-State address at the Air National Guard Readiness Center at Joint Base Andrews. The annual presentation is an opportunity to discuss issues and initiatives affecting the state.

Throughout the year, UTANG members also hosted and visited with a number of high-visibility, distinguished guests including Deborah Lee James, secretary of the Air Force; General Frank J. Grass, National Guard Bureau chief; and Chief Master Sgt. James W. Hotaling, Air National Guard command chief.

The UTANG is one of the most versatile, best-equipped teams in the nation. Uniquely postured through unparalleled capabilities, it will continue to excel as a valuable state and federal resource well into the future.





151st Air Refueling Wing

A Utah Air National Guard KC-135R

Stratotanker rests on the flight line at the Roland R. Wright Air National Guard Base, June 25. Tech. Sgt. Casy Carsten, Airman 1st Class Adam Cazimero, Senior Airman Samuel Gudmundson, and Tech. Sgt. Nicholas Nelson, members of the 151st Security Forces Squadron, participate in a simulated assault on a village at the Military Operations in Urban Terrain Range at Camp Williams, Utah, March 9.



The 151st Air Refueling Wing continued to have a high-operational tempo in Fiscal Year 2015 with multiple deployments, exercises and training events, empowering its citizen-Airmen to be leaders both in aerospace warfighting and in our valued Utah communities.

In January, three aircrews and 19 maintenance personnel from the wing spent two weeks at NATO Air Base Geilenkirchen, Germany, providing crucial, air-refueling support during training flights for NATO E-3A pilots. The Air National Guard deploys air-refueling units for annual, two-week rotations to practice aerial refueling and maintain the pilots' currency in this skill. The 151st Maintenance Group personnel ensured the KC-135R aircraft were refueled, inspected and ready for flight.

More than 30 Airmen from the 151st Security Forces Squadron participated in a two-week annual training in March held throughout the state. The training was designed to improve combat readiness and refine skills used in their day-to-day jobs at home as well as in deployed locations. In addition to improving individual skills, this event allowed the unit to learn to work more effectively together as a team.

In April, several members of the 151st Explosive
Ordnance Disposal Flight gave presentations of Air Guard
EOD capabilities to Moroccan military delegates. The Airmen
worked alongside Utah Army National Guard members to
demonstrate landmine-removal procedures during a training
exercise observed by the delegates. The UTANG medical and
dental assets also provided much needed humanitarian aid to
the Moroccan people during the African Lion exercise in May.

The 151st Medical Group's Chemical, Biological, Radiological, Nuclear, and High-Yield Explosive Enhanced Response Force Package, or CERFP, participated in a multiagency, medical-evacuation, training exercise in August near the Beaver Ponds in Utah's Farmington Canyon. During the exercise the various agencies were challenged to effectively utilize incident-command protocols and to work together to extract simulated, critically injured patients using the hoisting system of a UH-60 Black Hawk helicopter so they could be transported to a higher level of care.

In September, the 151st Maintenance Group was awarded the Air Force Association 2015 Air National Guard Outstanding Unit Award at a ceremony in National Harbor, Md. The award, which covered achievements from Jan. 1- Dec. 31, 2014, recognized the unit for exceptionally meritorious service, and cited its dedication, work ethic, and sound-maintenance practices. During this time the group attained a rate of 81 percent mission capable rate, exceeding that of 26 Air National Guard, Air Reserve, and active-duty air refueling wings, which have a fleet average of 73.57 percent. The group also deployed more than 120 individuals and several aircraft in support of Operation Enduring Freedom, Operation Inherent Resolve, and agile combat for Air Force operations and North Atlantic Treaty Organization operations.

The hard work and efforts of the highly skilled Airmen in the 151st ARW continues to foster strong, vibrant, community partnerships and connections to strengthen citizen support of national defense, employer support, and care for our families.

The 151st Mission Support Group (MSG) provides vital mission support withh five squadrons and one flight to approximately 1,400 military personnel (and their dependents) assigned to the 151st Air Refueling Wing and its tenant units; these mission areas include local, state and national peacetime and wartime events. The MSG oversees and directs the activities of the Civil Engineering Squadron, Communications Flight, Contracting, Force Support Squadron, Logistics Readiness Squadron, Security Forces Squadron and recently the 130th Engineering and Installation Squadron. Col. Julie Anderson assumed command of the 487-member Mission Support Group in Oct 2014 after the previos group commander, Col. Jack Wall retired.

Fiscal Year 2015 was a busy year for the MSG, having managed the deployment process of more than 730 Utah ANG members supporting Operations Enduring Freedom, Inherent Resolve, Freedom Sentinel, African Lion and various other contingencies. The MSG demonstrated its ability to support Utah domestic operations by participating in Vigilant Guard 2014, an exercise designed to test the National Guard's ability to survive and recover from a largescale earthquake. During this national-level exercise the MSG personnel were assigned to the Joint Operation Center (JOC), Joint Interoperability Site Communications Capability (JISCC) team, Air Emergency Operations Center (Air-EOC), the Joint Reception, Staging, Onward Movement, and

Integration (IRSOI) team, and the Communications Focal Point (CFP) support center. The Mission Support Group provided outstanding support to both state and national missions.

In July, the base had its first Unit Effectiveness Inspection (UEI). The 151st MSG was very successful executing the new Air Force Inspection System (AFIS) which proved to be a valuable tool in ensuring our programs remain in compliance. The MSG received three Inspector General coins (Master Sgt. Brenda Recksiek, Tech. Sgt. Andrew Edtl, and Senior Airman Jeffrey Farnsworth), three individual recognitions (Master Sgt. Rodney Bell, Tech. Sgt. Adam Baker, and Senior Airman Adrian Hamilton), and three team awards (Explosive Ordnance Disposal Team, Fitness and Recreation Team, and Civil Engineer Leadership Team). In September, the 130 Engineering and Installation Squadron was recognized as the 251st Cyberspace Engineering and Installation Group Outstanding Squadron of the Year and received the Charles R. Stahl Award presented for its Aerospace Expeditionary Force (AEF) role, workload execution and leading the way in our AFIS Air Force Space Command UEI Capstone event.

Fiscal year 2016 looks to be as busy, if not more than 2015. The MSG will deploy more than a third of its members in support of oversea contingency operations. In addition, the unit will prepare and plan for its Nuclear Operational Readiness Inspection.



The 151st Civil Engineer Squadron had yet another busy year for FY2015. Several CES members were deployed to Ali Al Salem Air Base, Kuwait in support of Operation Inherent Resolve and were key to the beddown of 29 joint and coalition forces. During their deployment the base population increased personnel by 82 percent and also saw a 41 percent increase in assigned aircraft arriving to support both Operations Enduring Freedom and Inherent Resolve. They also were instrumental in the standup of Ahmeh Al Jaber Air Base, Kuwait, that supported six nations, 2,500 warfighters and 43 combat aircraft.

The challenge for the civil engineers back at home station was to continue day-to-day operations with several key players away and involved in the deployment. The squadron worked feverishly to prepare for the Air Mobility Command (AMC) Unit Effectiveness Inspection (UEI) capstone in July 2015. The purpose of this event was to measure the effectiveness of the unit in performing its mission. Overall, the squadron performed well with only eight minor findings. Recognized by the AMC IG with two team awards was the 151st Explosive Ordnance Disposal (EOD) Flight: Master Sgt. Kevin Bullivant, Master Sgt. Timothy Edwards, Tech. Sgt. Christopher Johnson, Staff Sgt. Derrin Creek, Staff Sgt. Christopher Cunningham, Senior Airman Lance Steck and also the CES Leadership Team of Command Master Sgt. Mark Savage, Capt. Travis Johnson and Maj. Sasha Perronne.

Emergency Management supported Vigilant Guard 2014 in November by activating an emergency operation center, which was used successfully to provide Air National Guard assets and accountability. In March 2015 Emergency Management provided support and communication capabilities in Utah County for an earthquake senerio with the Mobile Emergency Operation Center. Also in March 2015, Emergency Management personnel participated in Global Dragon in Perry Georgia honing their CBRNE and HAZMAT skills.

The EOD Flight supported stateside missions and started the Humanitarian Mine Action/EOD program with Morocco. The flight supported local authorities with several military ordnance items that were located by civilian personnel at off-base locations. The flight provided trainong for Camp Williams Range Control on six occasions in clearing unexploded ordnance (UXO) located on their ranges and in garrison. The flight completed two field-training exercises which provided EOD Flight personnel opportunities to prepare for upcoming overseas.

The Humanitarian Mine Action Program and EOD Training for Morocco provided by EOD Flight members provides the necessary training and equipment for the Moroccan military to meet standards and be recognized by the United Nations.

The CES had 20 members of the squadron deployed to Ramstein, Germany, and combine with 120 other CES members from various squadrons to accomplish the required Silver Flag Training Exercise. All Air Force CES members must attend this training every four years to stay current in their wartime skills. Silver Flag provides civil engineers the training to plan and beddown an air base to include: command and control, erecting an encampment, power plant and electrical system, potable and wastewater systems, and airfield damage repair.

The 151st Civil Engineer Squadron ended the fiscal year with executing nearly \$6.3 million in Sustainment, Restoration and Modernization and \$4.1 million in the State Cooperative Agreement, which includes day-to-day maintenance of the facilities of the air base and firefighting operations.







151st Civil Engineering Squadron

Airman 1st Class Brody Sanzone instructs a 2015 Freedom Academy student delegate on the proper use of a variable, stream-fire nozzle before the Freedom Academy participants had the opportunity to compete in a firefighter challenge at the Roland R. Wright Air National Guard Base.

Group photo of the 151st Civil Engineering Squadron at the Roland R. Wright Air National Guard Base.

CIS

Maj. Christina Lock commands the 151st Logistics Readiness Squadron (LRS). The mission of LRS is to provide supplies, equipment, fuel, transportation, vehicle operations and maintenance, and logistics readiness support to the 151st Air Refueling Wing and four associate units. These functional areas consist of professional and dedicated team members who continuously provide a quality service in support of mission accomplishments.

The LRS currently has 105 Guard members, who throughout the past year have shown great pride and support in the efforts to defend and protect their nation. This year numerous LRS personnel deployed within the U.S. and overseas, participating in missions in Afghanistan, Qatar, Europe, Kuwait, Guam, and United Arab Emirates. Significant events during this year include Vigilant Guard 2014, off-site training for aerial-port members to Yokota Air Base Japan, Unit Effectiveness Inspection, and assisting five Honor Flight trips with more than 400 World War II Veterans in their travels to Washington D.C.

In addition to the high-operations tempo, Material Management averaged approximately 12,366 transactions monthly and maintains 11,875 item record details. They manage more than 5,700 equipment assets and maintain the Readiness Spares Package independent, aircraft, spare-parts kit with a combined value of more than \$29 million.

The Fuels Flight managed more than 6.5 million gallons of fuel and received 3.1 million gallons of jet fuel, 4,500 gallons of gasoline and 14,500 gallons of diesel. They issued 3.2 million gallons and defueled 123,000 gallons of jet fuel.

The Vehicle Management Flight is responsible for the maintenance and management of more than \$9 million of

vehicle assets consisting of 119 registered vehicles. The crew of seven full-time technicians and seven traditional Guardsmen consistently kept this vehicle fleet at an operational rate of 92 percent for the year.

The Distribution Flight was tasked with more than 700 vehicle dispatches and delivered more than 2,100 products to their customers. Travel processed 1,300 airline tickets for passengers, one of the highest-volume, passenger-ticket offices in the Air National Guard. Cargo Processing shipped more than 3,600 shipments weighing more than 185 short tons while processing more than 9,200 inbound shipments.

The Plans and Integration coordinated and executed numerous base-level exercises consisting of 272 personnel and 13,720 pounds of cargo. One of their primary responsibilities was ensuring the combatant commanders requirements are fulfilled on-time through deploying and redeploying all personnel and cargo assigned to the 151st ARW and associate units.

The Small Air Terminal deployed more than 730 duty passengers and provided space-available service for more than 100 passengers. They also deployed 133 short tons of cargo to various locations in support of Air and Army missions.

Logistics Readiness Squadron personnel are dedicated to the needs of the community, state, and nation. Members have stayed involved with community volunteering for events such as ANG Honor Guard, NCO Graduates Association, Enlisted and Officer Association, EANGUS and NAGUS, Freedom Academy, Scouting for Food, Sub-for-Santa, blood drives, and Combined Federal Campaign. The 151st Logistics Readiness Squadron will continue to be an effective and efficient defender of freedom for its community, state, and nation.







151st Logistics Readiness Squadron

Tech. Sgt. Harry Grow prepares the grounded sampling tube for the collection process of pulling a gallon sample from the diesel delivery to the base service station. Staff Sqt. John Stroh connects the Moosehead hoses to the tank truck's receptacle for offloading the delivery of jet fuel. Members of the 151st LRS provided transportation and support during several Honor Flights, which made it possible for Utah World War II Veterans and their guardians to travel to Washington, D.C.

LRS

During the past year, the 151st Security Forces Squadron has excelled in two multi-agency operations and built positive relationships with local law enforcement. The squadron once again demonstrated its capabilities in developing and producing the most professional Airmen within the Utah Air National Guard and the U.S. Air Force.

In October, the Emergency Operations Center conducted a large contingency exercise. Two members of the squadron, Tech. Sgt. Gabriel Sanders and Airman 1st Class Johnathan Brunt, participated with local civilian agencies to implement security measures for the Emergency Operations Center at the Utah State Capitol. Additionally, the squadron directly contributed to the multi-agency exercis Vigilant Guard 2014. Over the course of 12 days, nine defenders deployed to various locations around the Salt Lake valley in reaction to a massive-earthquake-response exercise. The squadron's professionalism and training were effectively demonstrated as the unit members dealt with countless exercise scenarios.

From Oct. 13 through Nov. 22, Master Sgt. Shawn Daley and Staff Sgt. Tyson Mayfield attended the Combat Leaders Course held at Lackland Air Force Base, San Antonio, Texas. Daley proved his leadership abilities and earned the Distinguished Graduate award.

In April, the 151st Security Forces Squadron sent two defenders to the Salt Lake City SWAT School. Tech. Sgt. Jason Dandurand and Senior Airman Timothy Butler effectively demonstrated their physical and mental capacity to run through the vigorous weeklong training course. The Airmen single handedly showed Salt Lake City SWAT the exceptional abilities of the 151st Security Forces Squadron.

In June, Senior Airman Tyrel Johnson earned the Commandant Leadership Award during Airman Leadership School at Hill Air Force Base. Johnson is the first member of the squadron to ever receive this prestigious honor.

Master Sgt. Shatiece Werner was selected as the 151st Air Refueling Wing Senior Non-Commissioned Officer of the Year. Furthermore, Mayfield was selected as the Air Reserve Component Security Forces Non-Commissioned Officer of the Year.

Additionally, several leadership changes took place during 2015. Maj. Bruce Lewis replaced Maj. Wilmer R. Castillo as the squadron's commander, and Master Sgt. Shawn Daley replaced Master Sgt. Bryan Gatherum as the operations superintendent. Finally, Master Sgt. John Jurkowski retired, with Master Sgt. Brian Atchley as the temporary acting first sergeant.

Throughout the fiscal year, the 151st Security Forces Squadron continued to maintain its critical mission at home by conducting hundreds of essential anti-terrorism measures, random vehicle inspections, and enforcement of strict security procedures on the Roland R. Wright Air National Guard Base. Despite the recent escalation of force protection condition requirements, the members of the squadron continue to actively fulfill various local and worldwide missions.







151st Security Forces Squadron

Tech. Sgt. Jason Dandurand (Left) and Senior Airman Timothy Butler at Salt Lake City SWAT School graduation. Master Sgt. Shatiece Werner (3rd in from the left) receives the Senior Noncommissioned Officer of the Year award. Tech. Sgt. Alan Robins stands ready during annual training held in March.

SFS

The 151st Communications Flight (151CF) mission is to provide secure, reliable, deployable communication systems and services through teamwork, technology, and training. The goal is to provide this service to the customer, instilling confidence their information will be available, confidential, and effective in accomplishing their mission.

This year the flight welcomed three new traditional Guardsmen transfers; Staff Sgt. Rachelle Worrall, a clientsystem technician from 161st ARW Phoenix, Ariz.; Staff Sgt. Anthony Baca, who came to the unit from the Utah Army National Guard; and Senior Airman Nathan Feller, a former active-duty Marine. In addition, the flight was able to recruit three new non-prior service Airmen; Airman 1st Class David Zahm, Austin Price, and Matthew Morris. The flight is excited to mentor these Guardsmen into great leaders of tomorrow.

2015 was another productive and challenging year for this unit which started by heavily participating in Vigilant Guard 2014. Communication personnel were assigned to the Joint Operation Center (JOC), Joint Interoperability Site Communications Capability (JISCC) team, Air Emergency Operations Center (Air-EOC), the Joint Reception, Staging, Onward Movement, and Integration (JRSOI) team, and the Communications Focal Point (CFP) support center. All these teams provided various data- and voice-network support to assist with domestic-operations communications in the region.

The 151st CF prepared and implemented several large communication projects. Emergency communications were expanded with the base enhanced 911 project, which allows

improved communication and response between the base emergency personnel and Salt Lake City first responders. Also a new Giant Voice notification system was erected to provide personnel the ability to hear important announcements while outdoors. Continuing to progress towards the Joint Information Environment, the flight migrated the base from the Air National Guard network and merged more than 3,400 computers, users, and security groups into the Air Force Network. Additionally, all email is now hosted on the DISA Enterprise Email platform.

In July, the base had their first Unit Effectiveness Inspection. The 151st CF preparations involved deploying and configuring network switches with Air Force Network capable connections, installing more than 500-linear feet of cabling, creating 200 patch cords, and provide support for more than 70 ACC, AFSPC, and AMC inspectors. The new inspection system proved to be a valuable tool in ensuring the flights programs remain in compliance. Senior Airman Jeffrey Farnsworth and Senior Airman Landon Tholen were recognized for outstanding performers and received Inspector General coins.

The year wraps up with preparations of unit personnel to deploy throughout the upcoming year.



151st Communications and Information Flight

Master Sgt. Michael Wade and Airman 1st Class Chris Oden from 151st Communications Flight build a pallet for 151st Air Refueling Wing's large-cargo exercise. Members of the 151st Communications Flight serve breakfast at the monthly Utah Air National Guard's retiree gathering.



The 151st Force Support Squadron provides in-garrison and deployed personnel services for more than 1,400 Air National Guardsmen and their dependents. Additionally, the Force Support Squadron provides assistance for service members from all branches of the military including active duty, Guard and Reserve forces, retirees, and government contractors. The squadron forecasts, manages, and executes personnel policies and actions, provides food services, lodging, physical-fitness assessments, mortuary affairs, Airman and Family Readiness, and base Honor Guard for the entire Utah Air National Guard.

The Force Support Squadron is comprised of the Military Personnel Section, Sustainment Services, Airman and Family Readiness, and Force Development. The Military Personnel Section oversees customer support, promotions, awards and decorations, personnel actions, force readiness, retirements and separations. The Sustainment Services Flight is in charge of food operations, fitness, recreation, lodging and mortuary affairs. The Airman and Family Readiness Flight oversees family programs in conjunction with individual and family readiness. The Force Development Flight manages base education, training, and career development.

Fiscal year 2015 saw the return of eight members of the Sustainment Services Flight from a six-month deployment to the United Arab Emirates, where members provided leadership in areas of food, recreation, and lodging for war fighters in direct support of operations against ISIS.

In 2015 four squadron members graduated from Airman Leadership School.

The Force Support Squadron also ran the base Honor Guard program where the Honor Guard supported the Honor Flight, funerals, promotions, retirements, as well as the renaming ceremony of the Utah Air National Guard Base in honor of retired Gen. Roland R. Wright.

In August of 2015, the squadron deployed to RAF Mildenhall, United Kingdom. Unit members backfilled areas where active-duty counterparts had forward deployed to the area of responsibility. Unit members assisted in the work centers consisting of personnel, services, and readiness. The host Force Support Squadron was very thankful for the 151st Force Support Squadron's great attitude and work ethic.



151st Force Support Squadron

Members of the 151st Force Support Squadron enroute to Royal Air Force Mildenhall, United Kingdom to conduct training.



FSS

The 151st Operations Group (OG) operates the venerable Boeing KC-135R Stratotanker, the Air Force's Air Power linchpin, which has been in service for more than 50 years! The OG is comprised of the 191st Air Refueling Squadron (ARS) and the 151st Operations Support Squadron (OSS). The primary mission of the 151st OG is to provide worldwide-aerial refueling for all branches of the U.S. Military and its foreign allies. Without air refueling, the Air Force's core missions: Air and Space Superiority, Rapid Global Mobility and Global Strike, would be impossible. The 151st OG was a key player in ensuring that the United States Air Force remains the greatest Air Force in the world.

The 151st OG had another record-setting year, logging more than 5,400 flight hours, blowing the previous record set in 2012 of 4,388 flying hours out of the water. Aircrew members, crew-communication personnel, and Aircrew Flight Equipment specialists deployed to U.S. Central Command (CENTCOM) theater of operations. As the missions in Afghanistan and Iraq shifted from Operation Enduring Freedom to Operation Freedom's Sentinal and transitioned from Operation New Dawn to Operation Inherint Resolve, the 151st OG was at the leading edge offering critical air-refueling support. From January to June, almost half of the 191st ARS deployed. During the deployment to CENTCOM, Utah Air National Guard aircraft and aircrews flew more than 3,300 hours and offloaded more than 22 million pounds of gas, which equates to more than 3.2 million gallons. These efforts enabled U.S. led forces to degrade the capabilities of the Taliban and ISIS fighters.

While members were deployed, those who remained at home prepared for the Unit Effectiveness Inspection (UEI) from Air Mobility Command, at Roland R. Wright Air National Guard base during Pioneer Day weekend in July. The inspectors evaluated the 151st OG programs including the Standardization and Evaluation Office, training, Aircrew Flight Equipment, and Intelligence shops. The 151st OG left a great impression on the inspectors with several individuals and teams receiving special recognition.

After the inspection the 151st OG immediately began preparing for deployment to Guam in December.

Besides deploying and preparing for inspections, the 151st OG participated in exercise Sentry Aloha in the Pacific, assisted NATO both operationally and in the training of their NATO AWACS crews, flying missions in Geilenkirchen, Germany, aided the active-duty component in various Long-Term Military Personnel Appropriation missions, and maintaining a 24/7 peacetime alert mission.

The 151st OG met the challenges 2015 brought head on while exemplifying the core values the Air Force embodies: Integrity First, Service Before Self, and Excellence in All We Do. As the unit welcomes new members into the OG and say goodbye to those who have selflessly served, the future outlook for the 151st Operations Group indicates that it will continue to play a major role in defending its nation's interests at home and abroad.







151st Operations Group

Members of the 151st Operations Group at the Roland R. Wright Air National Guard Base. Several members of the 151st Operations Group spent two weeks at NATO Air Base Geilenkirchen, Germany, where they provided air-refueling support during training flights for NATO E-3A pilots.

The 151st Maintenance Group is commanded by Col. Susan Melton. The group maintains nine KC-135R Stratotanker Aircraft. It is comprised of many sub units providing expertise in all aspects of aircraft maintenance. These entities work together as a team to provide a high level of aircraft maintenance to accomplish the mission.

The KC-135 Stratotanker provides core aerial-refueling capability for the United States Air Force and has excelled in this role for more than 50 years. This unique asset enhances the Air Force's capability to accomplish its primary mission of global reach. It also provides aerial-refueling support to Air Force, Navy, Marine Corps, and allied nation aircraft. The KC-135 is also capable of transporting litter and ambulatory patients, as well as cargo and troops.

The 151st Maintenance Group was awarded the 2015 Air National Guard Outstanding Unit of the Year Award, awarded each year to the unit with the most outstanding airmanship.

Despite unique challenges in 2015, the 151st Maintenance Group had a remarkable year producing 1,071 sorties and more than 5,400 flying hours. The group actively deployed aircraft and a full contingent of maintainers to the following locations: Al Udeid Air Base, Qatar, to support Central Command

missions; Geilenkirchen, Germany, to perform joint-training operations with the North Atlantic Treaty Organization; Hickam AFB Hawaii, to train in the Aloha Sentry exercise; and fulfilled all other temporary-duty, travel obligations. In addition, the Maintenance Group provided support for critical, aero-medical-evacuation missions across the United States as well as across the globe.

The Maintenance Group's personnel stand out as consummate professionals with a vision for success and an attitude of excellence. The culture of successful achievement and accomplishment is passed down to those who will build the future of the 151st Maintenance Group. The expertise and experience found in the Maintenance Group's personnel is paramount to mission success and is unprecedented in the maintenance community.

Demonstrating bold perseverance in the face of near overwhelming tempo increases and tasking requirements, the Maintenance Group raised the bar in 2015 through its displayed accomplishments as well as its underlying devotion to mission success. With the bar set high, the Group strives to find new and innovative ways to aggressively achieve the success of past predecessors in order to continue an unmatched heritage of success.







151st Maintenance Group

Crew Chiefs with the 151st Maintenance Group put an aircraft on jacks in preparation for a main-gear-tire removal. Tech. Sqt. Zachariah Harvey and Senior Airman Joseph Jorgensen service an Air Cycle Machine during 60-day homestation inspection. Col. Susan Melton and Lt. Col. Robert Taylor, center, accept the Air Force Association Air National Guard Outstanding Unit Award for the 151st Maintenance Group at a ceremony in National Harbor, Md., Sept. 14.



The 151st Medical Group (MDG) had an exciting year for 2015. The Group conducted a joint humanitarian mission with the Utah Army National Guard May 2015 with Morocco. This joint mission also included a myriad of other key players to include United States Africa Command (AFRICOM), U. S. Marine and Naval forces, and Moroccan medical military forces. The 151st MDG worked side-by-side with its Moroccan counterparts to provide medical treatment to five villages over a five-day period, which culminated in more than 3,600 patients being seen and treated. Another milestone for this mission was the support of the 151st ARW using two KC-135s to transport all participants from Roland R. Wright Air Base directly to Morocco, which significantly cut the amount of time in transition to and from Morocco.

Lt. Col. Kevin Windsor retired in December 2014 with Col. Marcus L. Peterson assuming command in Feb. 2015 as the 151st MDG commander. In April 2015, all medical groups received a new unit manning document for transformation, which has brought many challenges as the document continuously changes. The 151st MDG has had to balance what is needed to support the wing with current operations



and readiness, as well as look ahead and plan for the future changes that will affect the structure of the Medical Group. For the first time, Medical Group participated in the Unit Effectiveness Inspection (UEI) with the wing. The Medical Group has taken this new experience as a learning tool to move forward and to facilitate changes, which will help train and mentor members in new processes and Management Internal Control Toolset (MICT) checklists.

The Homeland Response Force (HRF)/CBRNE Enhanced Response Force Package (CERFP) is a state- and regional-level, response-operational force specializing in responses to domestic hazards and catastrophic events to include mass casualty, evacuation, and transport-staging movement within six hours of state EOC notification to the TAG. As always, the HRF/CERFP remains at a high-training tempo participating in many exercises throughout the year while maintaining training requirements that go above and beyond its primary core training for the Medical Group. In November 2014, the CERFP participated in an exercise evaluation to test their training, readiness, and response times to disasters over a three-day period and received an "Excellent" overall rating.

Just as in 2014, the Medical Group continues to provide medical-deployment support for flying missions and lifesustaining care, sending several medical staff and providers to Guam, Qatar, and continental United States locations. The Medical Group has also been preparing several medical personnel for extended deployments overseas to various locations beginning October 2015.

Notable exercises: November 2014, Vigilant Guard HRF/ CERFP EX-EVAL; March 2015, Guardian Rescue Exercise; August 2015, Heber Deployment Readiness Exercise; August 2015, multi-agency Medevac Response Exercise.







151st Medical Group

Capt. Kirk Drennan, an optometrist with the Utah Air National Guard, conducts an eye exam during African Lion 2015. Maj. Micah Smith, a doctor with the 151st Medical Group's CERFP team, examines a patient at a health clinic set up in Morocco. Capt. Raymond Searles, a clinical nurse with the 151st Medical Group, takes vital signs at a health clinic set up during African Lion 2015, a humanitarian mission to Morocco. Maj. Colton Douglas, a general dentist, and Staff Sgt. Kurt Peters, begin a tooth-filling procedure for a Moroccan woman May 17 in Tiyoughza, Morocco.









109th Air Control Squadron

Senior Airman Christopher Burns meeting his new baby upon return from deployment. The 109th ACS Maintenance Team at an undisclosed location. Senior Master Sqt. Jon Castleton and Master Sqt. Jason Martinez work on a generator.

In November 2014, the 109th Air Control Squadron (ACS) returned from more than a 180-day deployment in support of Operations Enduring Freedom (OEF) and Inherent Resolve (OIR).

The 109th ACS accomplished several milestones during its deployment. First, the unit rapidly moved operations from the Battlespace Command and Control Center-Expeditionary (BC3-E) to the \$82 million Battlespace Command and Control Center-Theater (BC3-T) system in order to better manage the expanding battlespace and tactical command and control environment. Due to the ever-changing nature of the mission, the Warlocks were at the forefront and provided tactical Battle Management Command and Control during the beginning stages of the air-war against the Islamic State of Iraq and the Levant. Next, several of the Warlock maintenance personnel displayed their prowess by assisting the 380th Air Expeditionary Wing on multiple occasions with necessary site improvements, generator maintenance, and upgrades.

After returning to work from a well-deserved post deployment break, the 109th ACS jumped immediately back into combat-training mode. To start the year off right, a group of the operations Airmen volunteered to take part in exercise Sentry Savannah at the Georgia Combat Readiness Training Center and Exercise Virtual Flag at the Distributed Mission Operations Center in New Mexico. Meanwhile back at home, facility improvement was underway with the erection of a permanent radio tower, which will extend the unit's radiofrequency range and capabilities. In February, Senior Master Sgt. Jon Castleton was awarded the coveted National Guard Bureau Outstanding Support Professional SNCO of the Year

Award. In addition, the 90-plus members that were deployed earned the Meritorious Unit Award as part of the 727th Expeditionary Air Control Squadron.

Since returning in November, the Warlocks worked diligently to prepare for the Unit Effectiveness Inspection in July. The 109th ACS's operations, maintenance, and support staff worked tirelessly together to bring the squadron to a 94percent compliance rating after only being back to work for six months post deployment!

Concurrently, select Warlock operations and maintenance Airmen were sent to Michigan in support of exercise Northern Strike, which was conducted by Ohio's 123rd ACS, at the Alpena Combat Readiness Training Center. Working closely with the 123rd ACS gave the Airmen an opportunity to train in the same exercise the 109th ACS will lead and execute in 2016.

In August, the 109th ACS maintenance team spent its annual training in Wendover, Utah, where it utilized the vast desert landscape to perform a squadron communications exercise. In this same time frame, the unit also sent operations and maintenance Airmen to Iowa in support of the Modular Control Equipment v800 software upgrade.

This past year, the 109th ACS Warlocks were actively improving its squadron by preparing for inspections, training its Airman, and supporting other units. The 109th Air Control Squadron looks forward to celebrating its 40th anniversary in April 2016, followed by sending its operations, maintenance, and support personnel to Michigan for Northern Strike in August.

Warlocks...ANYTIME, ANYWHERE!!!







loaded on a cable reel truck.





Senior Airman Austin Zobell, Master Sqt. Bryan Schramm and Tech. Sqt. Tayva Lamb survey the communications infrastructure at Hickam AFB, Hawaii. Senior Airman Alex Bernier operates a trencher at Channel Islands, Calif. Senior Airman John Jones, Tech. Sgt. Paul Roberts, Lt. Greggory Durrant and Master Sgt. Scott Prows at pre-deployment training. Senior Airman Jeremy Anderson, Staff Sqt. Wayne Vouvalis, Staff Sqt. Kevin Jordan, and Senior Airman Alex Bernier position a reel of fiber-optic cable to be

30th Engineering Installation Squadron

EIS

The 130th Engineering Installation Squadron (EIS) excelled in its primary mission to design, engineer, install, upgrade, and deploy communication infrastructure and equipment enabling voice, data, radio, and satellite services in support of domestic- and warfighter-cyberspace operations. The 130th personnel are highly trained and sought after for their engineering and technical prowess. As citizen-Airmen, a vast number of its members come from comparable-civilianwork fields bringing outside knowledge and skill-sets, which enhances their first-class service.

During the 2015 fiscal year, the 130th completed 16 offsite-workload projects, participated in three Homeland Response Force (HRF) exercises with their Joint Incident Site Communications Capability (JISCC) suite, provided support to two other EIS projects in Alaska and California, and deployed an Aircraft Engineering and Fabrication engineering team. In addition to leading the way for workload in the EIS community, the 130th performed well above par during its capstone event, the Unit Effectiveness Inspection. For these remarkable achievements, the 130th was recognized as the Outstanding Squadron of the Year for the 251st Cyberspace Engineering Installation Group and the winner of the 2015 Charles R. Stahl Award.

Expending more than 2,000 man-days with an 85 percent part-time force, the 130th EIS contributed personnel working projects, reaching from Hawaii to Cape Cod. The 130th

installed a copper infrastructure at Moffett Field, Calif., giving the 129th Rescue Wing Communications Flight the ability to operate independently to provide communications for Coast Guard rescues. At Cape Cod, the 130th upgraded an Integrated Warning System, enabling the base to deliver flexible communications for safety, security, and operations. Locally, the 130th installed an antenna tower for the 109th ACS to give its members more reliable, sustainable communication infrastructure for training on their tactical equipment. In addition, the 130th created a custom analysis tool to identify and capture test data for antenna-preventativemaintenance inspections in Hawaii, Idaho, Oregon and Utah.

The 130th continues to work closely with the Army National Guard and the HRF to provide criticalcommunications capabilities to civil and military authorities during state and national emergencies. Their JISCC team supported exercises Vigilant Guard 2014, Guardian Rescue, and a joint Army and Air National Guard convoy exercise.

This year the unit commander, Lt. Col. Kevin Tobias, deployed and Maj. Dustin Carroll assumed command of the 98-member squadron in mid-April. At the end of the year, the squadron moved out of its 43-year-old building and into temporary offices for a \$3 million remodel.

The 2016 year looks to be filled with just as many opportunities to work and play hard as the 130th "Wizards" strive towards excellence in all it does.



Airman of the Year banquet honoring Airman of the Quarter and Airman of the Year winners. (left to right) Members of the 169th Intelligene Squadron Chief Master Sgt. Scott Loveless, Lt. Col. Troy Drennan, Tech. Sgt. Jamie Phair, Tech. Sgt. Mandy Adams, Tech. Sgt. Luke Jackson, Master Sgt. Guy Hood.



Gen. Frank Grass (left), Chief of National Guard Bureau, coins Tech. Sgt. Mandy Adams, 169th IS communications support. Below: Chief of National Guard Bureau, Gen. Mark Walsh coins Tech Sgt. Spencer Bawden, 169th IS linguist, at the North Hangar on Roland R. Wright Air Base.

169th Intelligence Squadron

The 169th Intelligence Squadron, under the command of Lt. Col. Troy
Drennan, marked an important milestone this year by officially emerging from conversion status. The Darkhorse squadron eagerly embraced the new mission while continuing its vital contributions to the nation's defense. The 169th continues to grow and evolve to remain a key component in the command-and-control community.

The 169th commenced its new ground mission Oct. 1, 2015. Having already contributed to more than 853 missions around the world, the squadron remains poised to set new standards in the enterprise. The 169th received authority for another language set and new billets to ensure the squadron will continue to be a heavy player in upcoming years.

Several enterprising members worked hard to implement a new crew position. This new position expanded mission capabilities exponentially and the dedication of the elite cadre ensured the 169th became a leader for training across the enterprise within months as well as being a vital component in all current missions.

Additionally, the 169th diligently worked with other services to support U.S. Northern Command objectives, as well as contributing to the Utah Regional Operational Center efforts to increase training opportunities for hundreds of Army and Air Force linguists both state and nationwide.

The 169th hosted the highly successful Weapons System Council in February 2015. More than 30 representatives for the Air Force and national security met to discuss existing and emerging issues central to current and future missions, which provide critical support to the warfighters across the Department of Defense.



The 169th enjoyed visits from the Chief of Staff of the U.S. Air Force, Gen. Mark Welsh; the Chief of National Guard Bureau, Gen. Frank Grass; the Special Assistant to the Director Air National Guard and Assistant to the Deputy Chief of Staff for Intelligence Surveillance & Reconnaissance, Maj. Gen. Robert Shannon; and Air National Guard Readiness Center Commander, Gen Michael Taheri. These visitors coined multiple members of the squadron, recognizing the dedication to improve and support the mission.

One of the squadrons members won the Company Grade Officer of the Year, and the unit received its sixth Meritorious Unit Award. Currently, the unit has received approval to start a multimillion-dollar-reconstruction project to bring all its entities into one compound.

It has been an exciting year with the dedicated men and women of the Darkhorse squadron as they continue to exceed expectations and set new standards. While Congress continues to ask the military to do more with less, the 169th Intelligence Squadron continues to impress.

